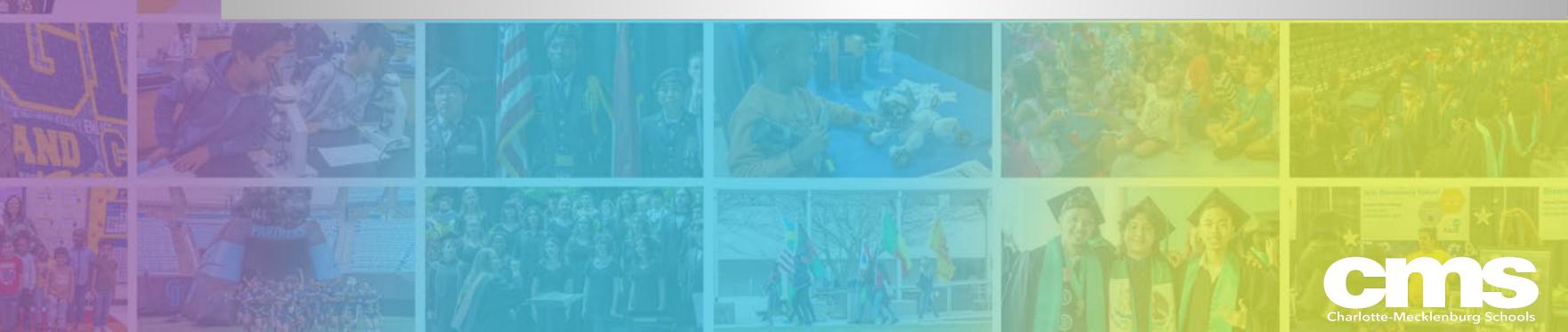


Goal 4 Recommendation & Discussion - September 24, 2024



Goal 4 Finalization Timeline

August 27	 Goal Setting Data Dive Part I Overview of Process EOC and EC/Life Skills Indicator CTE Concentrators CTE Credentials
September 10	 Goal Setting Data Dive Part 2 ACT/SAT ASVAB JROTC College Credit (UNCC, CPCC, IB, AP, Cambred)
September 24	Goal 4 Recommendation and Discussion Part
October 8	Goal 4 Recommendation and Discussion Part
October 22	Goal 4 Public Hearing
November 12	Goal 4 Vote





- Review the Superintendent's recommendation for revised wording and a goal target for Goal 4
- Engage in facilitated discussion regarding the Superintendent's recommendation 3







Goal 4: Postsecondary Readiness

CMS School Board 2023 Community Listening Analysis



- be able to do? If you could add one more thing, what would it be? Financial literacy (15.8%)
 - etc.)

 - Budgeting and saving
 - Life skills (15.2%)
 - adult things
 - Career/college readiness & career education (14.4%)
 - work ethic

 - Pre college math, English and Biology.
 - Critical thinking (9%)

 - Critical thinking skills
 - Think logically, present projects orally
 - Literacy (8.3%)
 - Read and write at high school level.
 - Read critically with comprehending

Above are the themes, by question, from the community feedback that were shared with the greatest frequency. For the sake of brevity, only the most frequently mentioned themes are included. For high school, middle school, and elementary school, this represents the most frequently shared 60% of comments; for what to continue, start, and stop, this represents the items that surpassed 3%. As a means of providing context, each theme is accompanied by a few examples of the feedback that was coded to that theme

High School: What do you think is the most important thing that high school students should know and

Basic financial and business skills (earning, saving, money management, organization,

Basic financial literacy, how credit cards really work. Basic financial terms

Practical things such as taxes knowing what to do and how to do them. everyday life

 Prepare for the real world. Independent decision making. Preparing for life beyond school (career, balancing a checkbook, drivers ed) Be college and career ready, have multiple opportunities to accomplish goals, have a

Career education - more focus on how specific training leads to jobs

Read. Think for themselves instead of regurgitating opinions of teachers

Read, assess, analyze, and strategize a way to approach any problem



Goal 4: Postsecondary Readiness

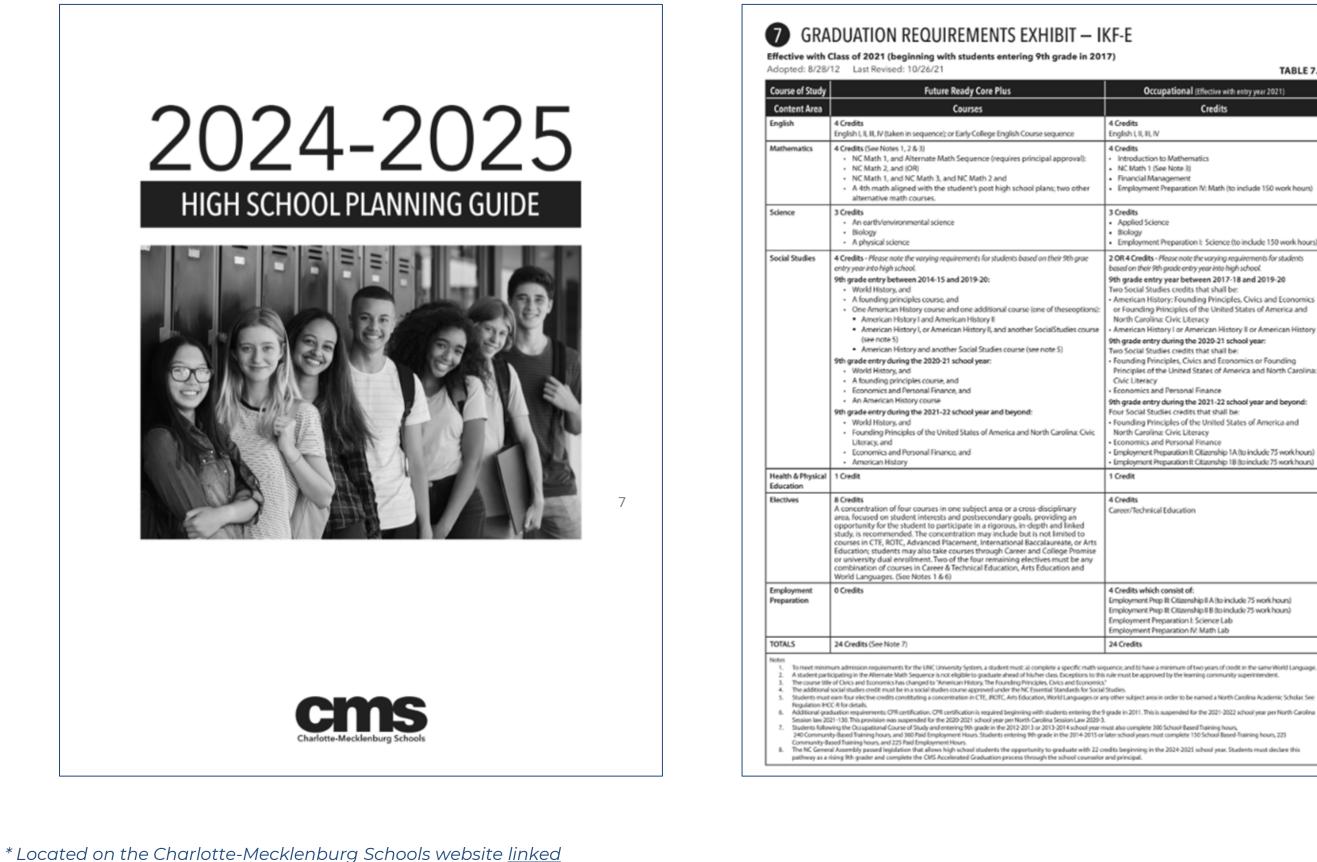


Aligning with Partner Organizations:

We are collaborating with Charlotte's Leading on Opportunity and North Carolina's MyFutureNC to ensure our business rules align to the metrics shared across other organizations.



Resources



<u>here</u>

TABLE 7.1

20/21	TABLE 7.1
Future Ready Core Plus	Occupational (Effective with entry year 2021)
Courses	Credits
quence): or Early College English Course sequence	4 Credits English I, II, IV
 mate Math Sequence (requires principal approval): Math 3, and NC Math 2 and with the student's post high school plans; two other arses. 	4 Credits Introduction to Mathematics NC Nath 1 (See Note 3) Financial Management Employment Preparation IV: Math (to include 150 work hours)
ntal science	3 Credits Applied Science Biology Employment Preparation I: Science (to include 150 work hours)
arying requirements for students based on their 9th grae	2 OR 4 Credits - Please note the varying requirements for students based on their 9th grade entry year into high school.
2014-15 and 2019-20: s course, and y course and one additional course (one of theseoptions): and American History II I, or American History II, and another SocialStudies course and another Social Studies course (see note 5) e 2020-21 school year: s course, and mal Finance, and course e 2021-22 school year and beyond: of the United States of America and North Carolina: Civic mal Finance, and	Sth grade entry year between 2017-18 and 2019-20 Two Social Studies credits that shall be: American History: Founding Principles, Civics and Economics or Founding Principles of the United States of America and North Carolina: Civic Literacy American History I or American History II or American History Oth grade entry during the 2020-21 school year: Two Social Studies credits that shall be: Founding Principles, Civics and Economics or Founding Principles of the United States of America and North Carolina: Civic Literacy Economics and Personal Finance Oth grade entry during the 2021-22 school year and beyond: Four Social Studies credits that shall be: Founding Principles, of the United States of America and North Carolina: Civic Literacy Economics and Personal Finance Four Social Studies credits that shall be: Founding Principles of the United States of America and North Carolina: Civic Literacy Economics and Personal Finance Economics and Person
purses in one subject area or a cross-disciplinary interests and postsecondary goals, providing an nt to participate in a rigorous, in-depth and linked	1 Credit 4 Credits Career/Technical Education
he concentration may include but is not limited to anced Placement, International Baccalaureate, or Arts also take courses through Career and College Promise ent. Two of the four remaining electives must be any Career & Technical Education, Arts Education and otes 1 & 6)	
	4 Credits which consist of: Employment Prop IE Celzenship II A (to include 75 work hours) Employment Prep II: Celzenship II B (to include 75 work hours) Employment Preparation I: Science Lab Employment Preparation IV: Math Lab
	24 Credits









Goal 4 Overview

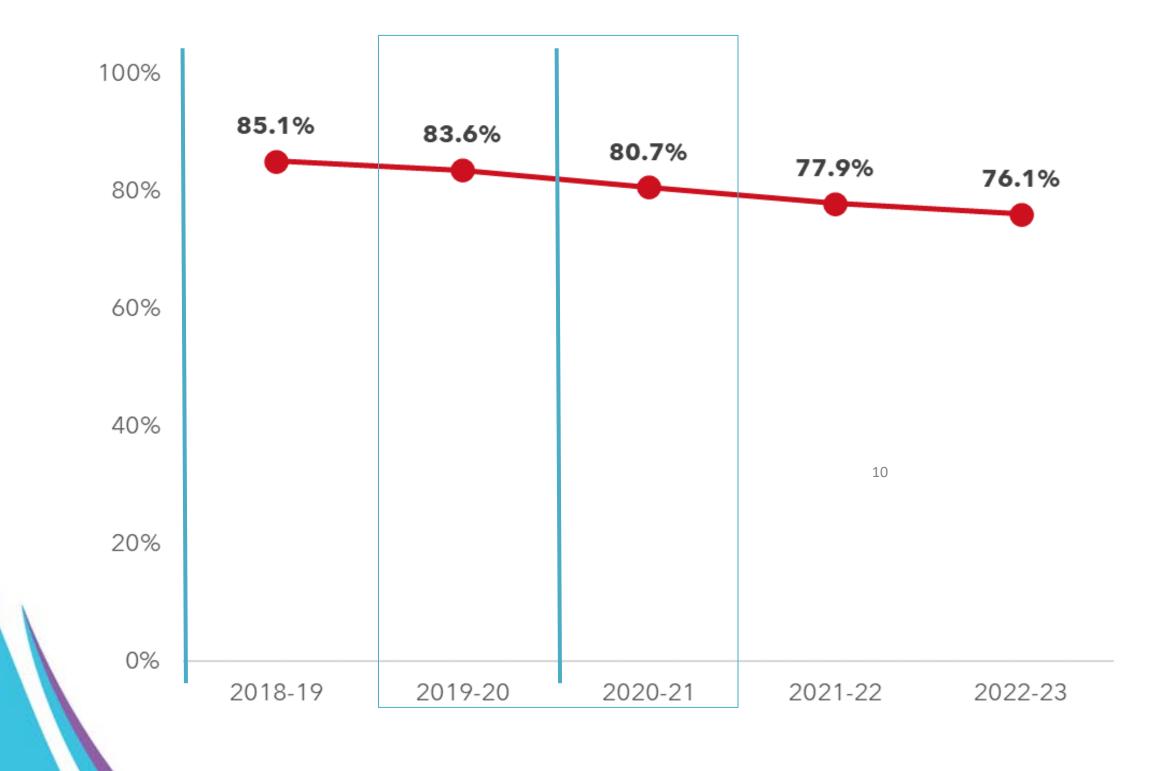
Goal 4 Indicators	202 Bas
oal 4: Increase the percent of rising graduating high school students on track to be prolled, enlisted or employed, demonstrated by achieving at least <u>one</u> indicator, will crease from 76% to 90% by June 2029	76
% of students meeting or exceeding GLP (grade level proficiency) in Math I or Math III, English II and Biology or successfully completing a vocational preparation or life skills course	31
% of students scoring 19 or higher on the ACT or 1050 on the SAT	40
% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge	37
% of students scoring 31 or higher on the Armed Services Vocational Aptitude Battery (ASVAB)	0.
% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway	4.
% of students earning an industry credential	41
% of students completing a CTE (Career & Technical Education) concentrator pathway	33

22-23 seline	2023-24 Year 0	2028-29 Goal
5.1%	75.1% Unofficial	Actual Goal for BOE Vote
1.8%	42.3%	Projection
0.4%	40.6%	Projection
7.8%	39.4%	Projection
).9%	1.9%	Projection
.3%	3.3%	Projection
1.2%		Projection
3.4%		Projection



Goal 4: 2018-19 to 2022-23 Overview

Goal 4: Increase the percent of graduating high school students on track to be enrolled, enlisted or employed

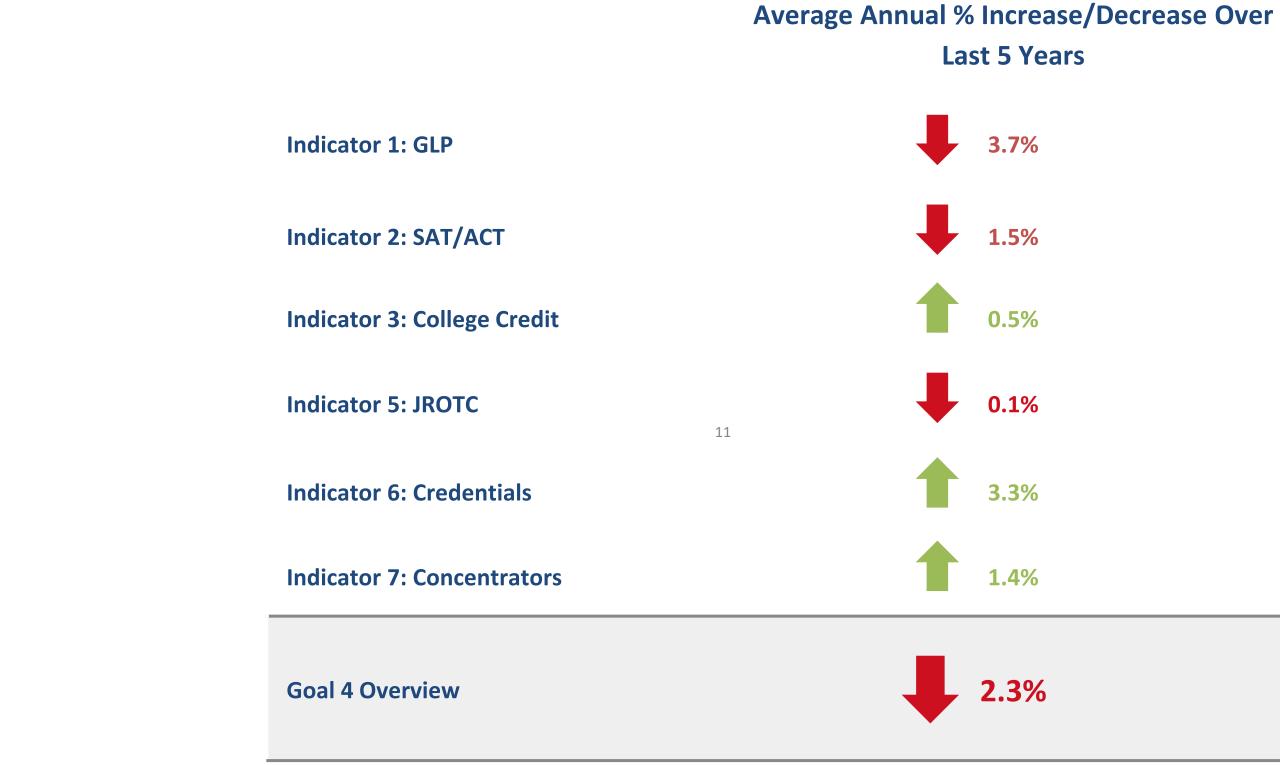






Goal 4: 2018-19 to 2022-23 Overview

% of Students Meeting or Exceeding Indicator Criteria:

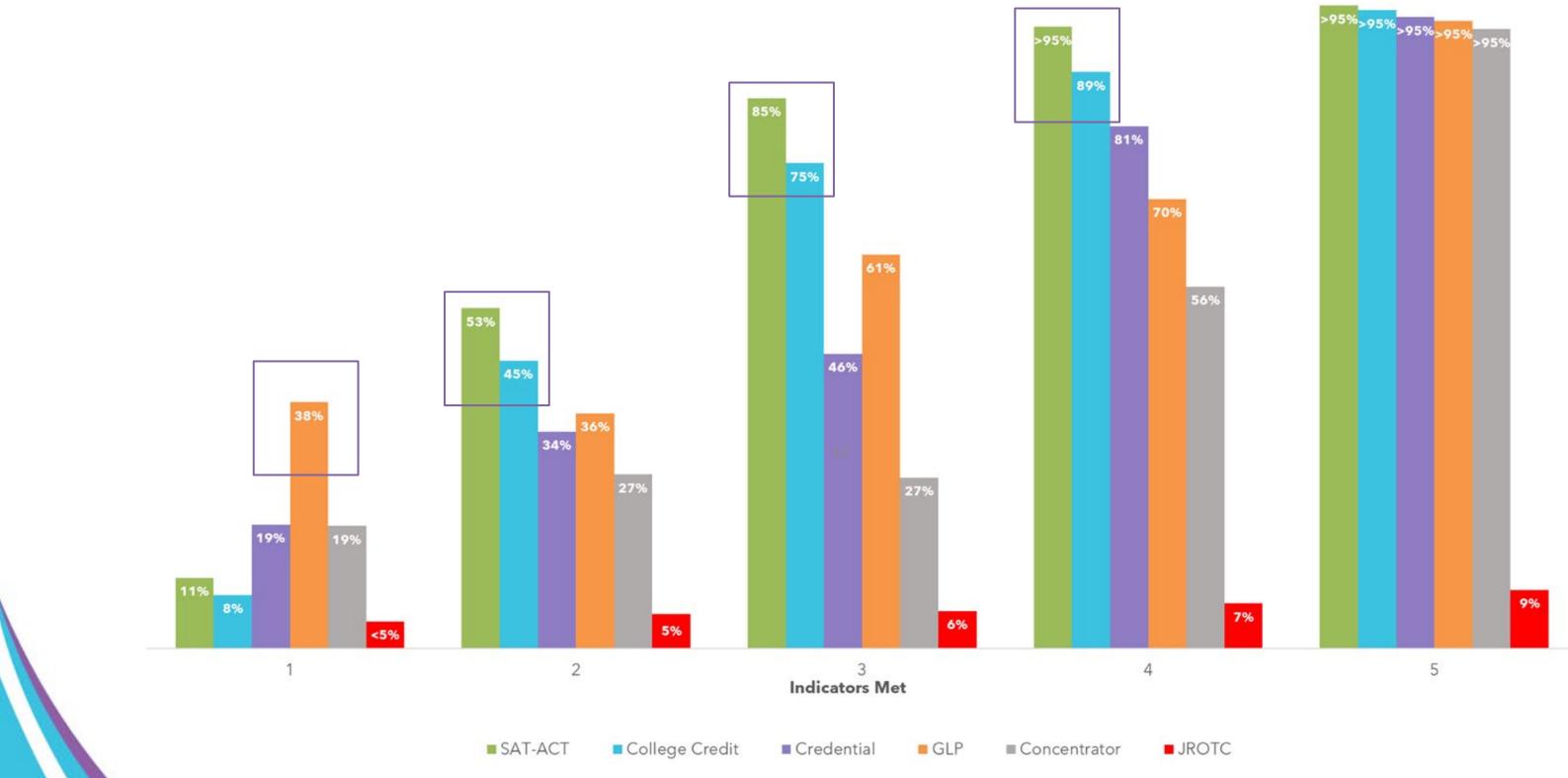


*Indicator 4: ASVAB excluded due to lack of historical data.



Goal 4, Indicators: Common Indicator Groupings

% of Cohort Meeting an Indicator Based on the Number of Indicators Met (2019-2023)





Goal 4: 2018-19 to 2023-24 Overview

Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0
Goal 4: Increase the percent of rising graduating high school students on track to be enrolled, enlisted or employed, demonstrated by achieving at least <u>one</u> indicator, will increase from 76% to 90% by June 2029	85.1%	83.6%	80.7%	77.9%	76.1%	75.1% Unofficial
% of students meeting or exceeding GLP (grade level proficiency) in Math I or Math III, English II and Biology or successfully completing a vocational preparation or life skills course	46.5%	47.7%	50.8%	16.3%	31.8%	42.3%
% of students scoring 19 or higher on the ACT or 1050 on the SAT	46.5%	43.7%	41.7%	41.9%	40.4%	40.6%
% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge	36.0%	37.6%	38.5%	38.5%	37.8%	39.4%
% of students scoring 31 or higher on the Armed Services Vocational Aptitude Battery (ASVAB)	*	*	*	*	.9%	1.9%
% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway	4.6%	4.3%	4.7%	4.2%	4.3%	3.3%
% of students earning an industry credential	28.0%	22.6%	11.00/	40.2%	41.2%	
% of students completing a CTE (Career & Technical Education) concentrator pathway	27.8%	24.3%	1.170	33.3%	33.4%	



Goal 4, Context

	% Students Not Meeting 1 Indicator	% Students Meeting 1 Indicator	Goal	Increase
2028-29 Graduating Cohort	23.9%	76.1%	85%	+8.9%
(based on graduating cohort of 10,000 students)	2,390*	7,610*	8,500	+890
	% Students Not Meeting 1 Indicator	% Students Meeting 1 Indicator	Goal	Increase
2028-29 Graduating Cohort	23.9%	76.1%	90%	+13.9%
2028-29 Graduating Cohort based on graduating cohort of 10,000 students) 14	2,390*	7,610*	9,000	+1,390
14	% Students Not Meeting 1 Indicator	% Students Meeting 1 Indicator	Goal	Increase
2028-29 Graduating Cohort	23.9%	76.1%	95%	+18.9%
(based on graduating cohort of 10,000 students)	2,390*	7,610*	9,500	+1,890

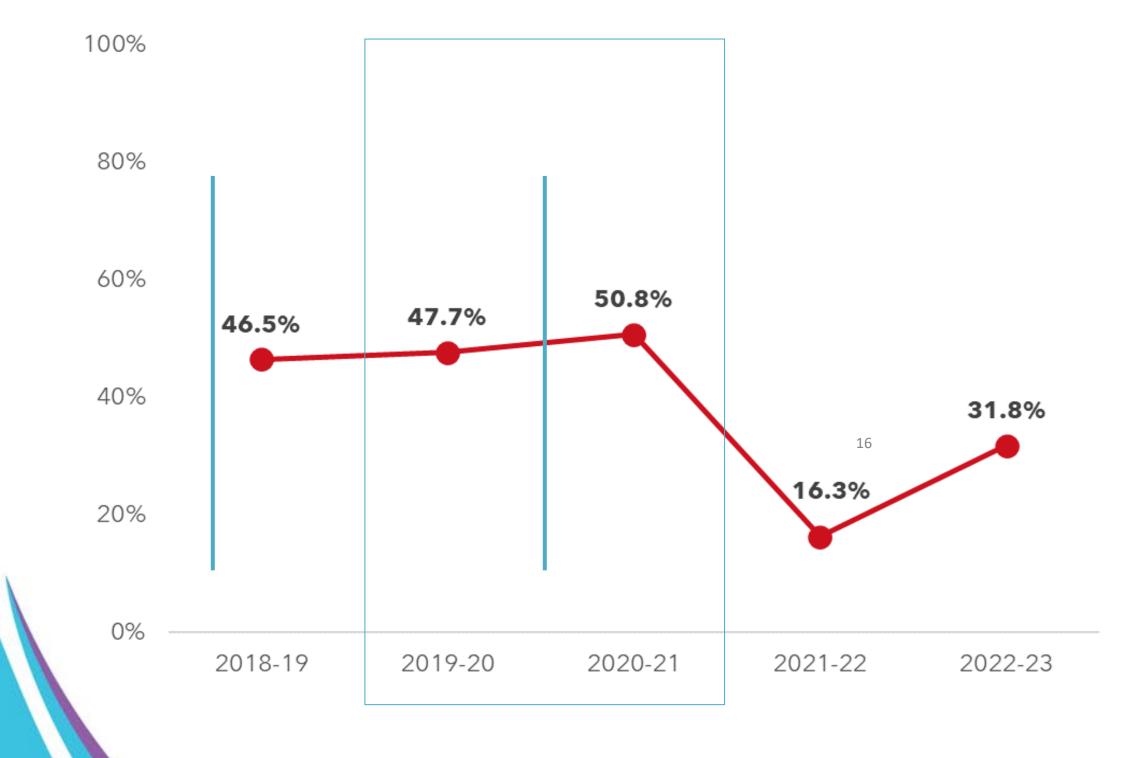






Goal 4, Indicator 1: 2018-19 to 2022-23 GLP

% of students meeting or exceeding GLP (grade level proficiency) in Math I or Math III, English II and Biology or successfully completing a vocational preparation or life skills course



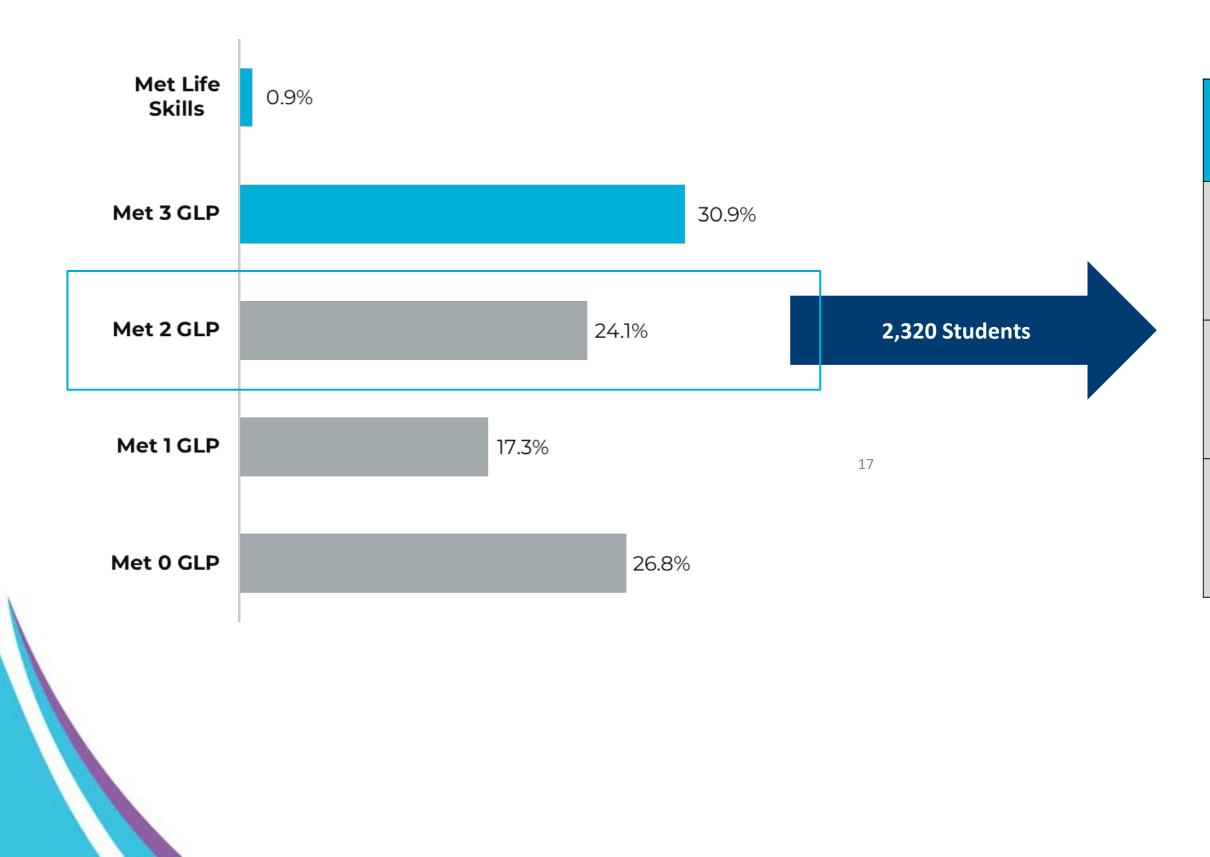




Average Annual Decrease Goal 4 Indicator 1



Goal 4, Indicator 1: Context (2022-23 GLP)



2022-23 Graduates v earned GLP on 2 EC		
Math 1 or 3 Not Met English 2 Met Biology Met	15.2%	
Math 1 or 3 Met English 2 Not Met Biology Met	18.5%	
Math 1 or 3 Met English 2 Met Biology Not Met	66.3%	1,538 students



Goal 4, Indicator 1: GLP

Goal 4 Indicator 1	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
% of students meeting or exceeding GLP (grade level proficiency) in Math I or Math III, English II and Biology or successfully completing a vocational preparation or life skills course	46.5%	47.7%	50.8%	16.3%	31.8%	42.3%	42.3% (+0%) (4230)	45.4% (+3%) (4530)	48.3% (+3%) (4830)	51.3% (+3%) (5130)	54.3% (+3%) (5430)

Considerations

- In 2024-25 Biology assessment renormed by state; no retesting; scores often dip
- 66% of students not meeting this indicator missed the benchmark due to Biology
- 29% decrease in grant funding for **Teacher Leader Pathway program**

Assumptions

- Availability of teachers for Math I, Math III, English II and Biology
- No changes by the state to these current assessments and/or criteria for grade level proficiency

We Achieve This If

- Increase performance in English II and Math I or Math III
- Increase performance in Biology (1,538 students would have met Indicator 1 in 2022-23 if they had been GLP in Biology

What's Possible

- No increase in 2024-25 due to biology assessment renorming; any Math or English II increases offset by possible Biology decline
- 3% increase annually from 2025-26 until 2028-29

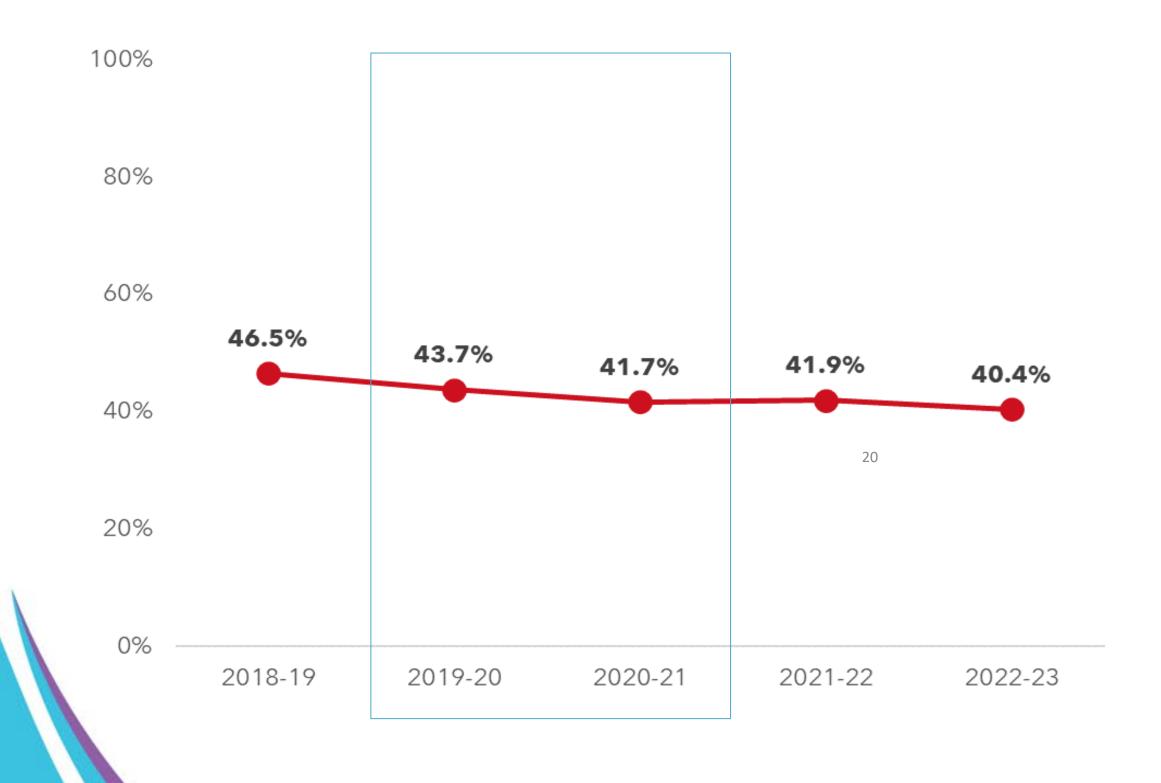






Goal 4, Indicator 2: 2018-19 to 2022-23 SAT/ACT

% of students scoring 19 or higher on the ACT or 1050 on the SAT







Average Annual Decrease Goal 4 Indicator 2



Goal 4, Indicator 2: SAT/ACT

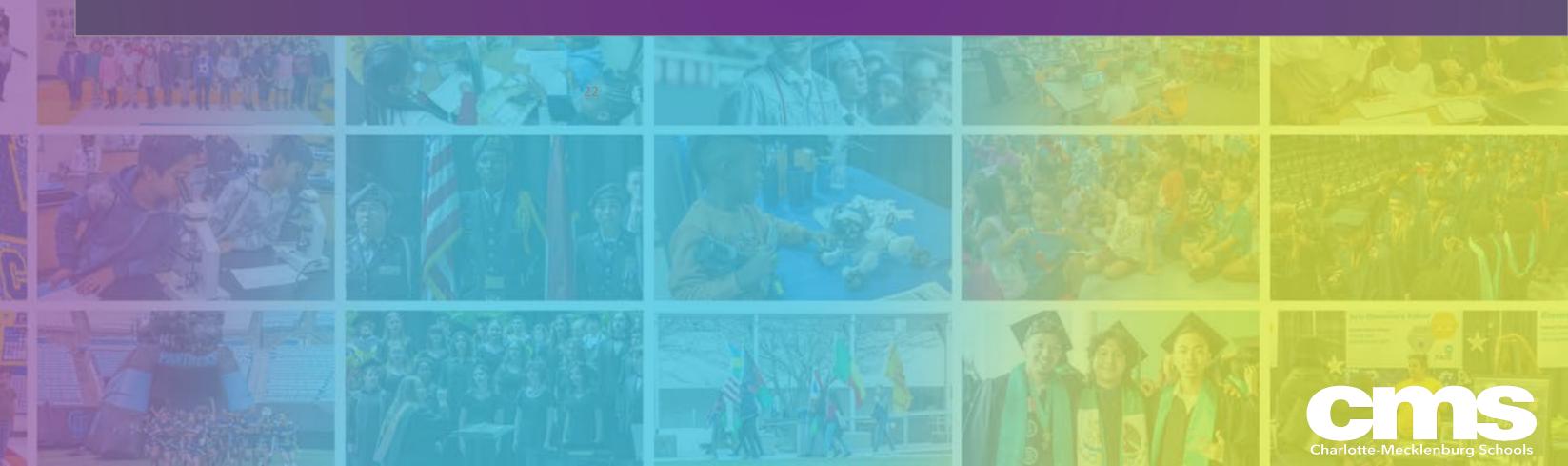
Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
% of students scoring 19 or higher on the ACT or 1050 on the SAT	46.5%	43.7%	41.7%	41.9%	40.4%	40.6%	42.6% (+2%) (4260)	48.6% (+6%) (4860)	50.6% (+2%) (5060)	52.6% (+2%) (5260)	54.6% (+2%) (5460)
 Considerations UNC system changing minimum ACT admission requirement to 17 for students entering college in fall of 2026 Possible subsequent change in the NC state accountability model Data supports more students achieving benchmark when taking assessment multiple times 	•	level pro III, Engli Effective	ed grow oficiency sh II and e use of Springb	y in Mat d Biology high sch oard cu	udent gr h I or M / nool Col rriculum	ath lege	 6% due ben Not foot to c futu 	increase increase to antio chmark e: Reco thote fo hange in the chan	e annual e in 2025 cipated score fr mmend r this in n alignm ges to the lity Mod	5-26 sch reductio om 19 t includin dicator <i>includin</i> <i>dicator</i>	on in AC o 17 g a <i>'subjec</i>

We Achieve This If

- Robust implementation and student use of College Board Springboard curriculum and districtprovided resources that support ACT and/or SAT success
- Provide tutoring and/or retesting opportunities for students who could benefit

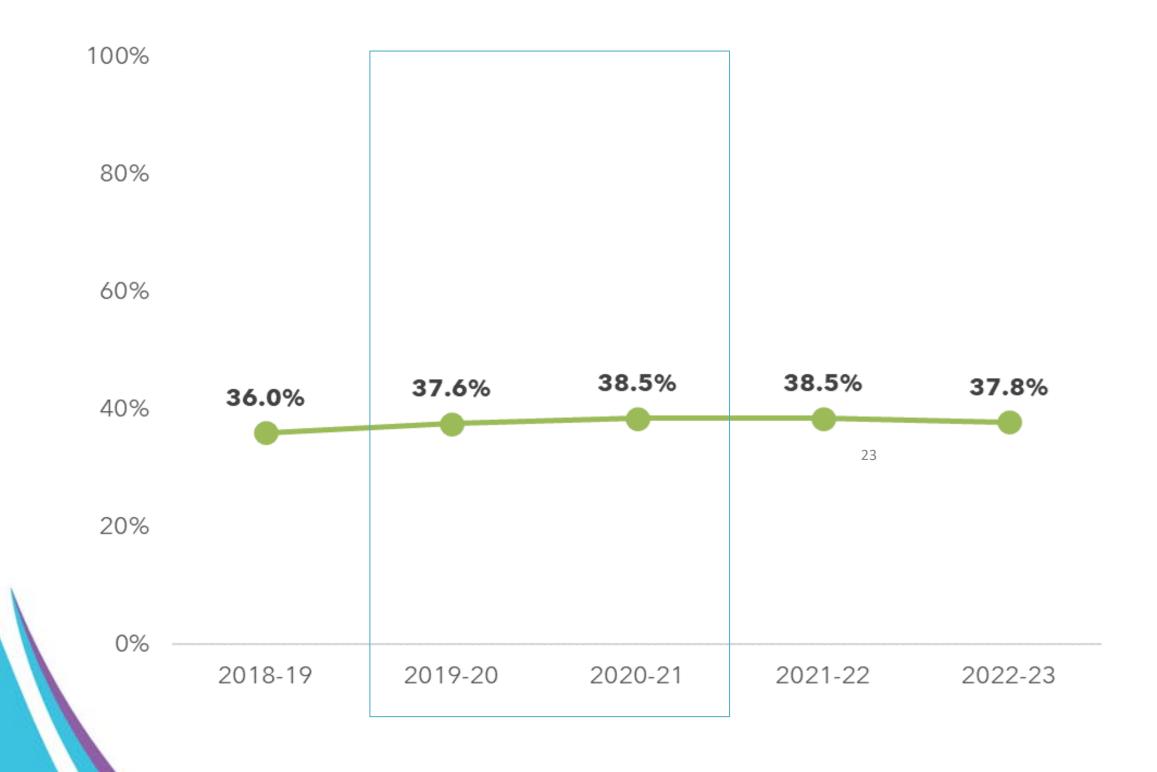






Goal 4, Indicator 3: College Credit

% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge







Goal 4, Indicator 3: College Credit

Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge	36.0%	37.6%	38.5%	38.5%	37.8%	39.4%	40.4% (+1%) (4040)	43.4% (+3%) (4340)	46.4% (+3%) (4640)	50.4% (+4%) (5040)	54.4% (+4%) (5440)

Considerations

- Continued actions will be under consideration for the next four years related to the Comprehensive Review, including addressing results from the Magnet Program assessment
- Actions, if taken, will have an impact on strengthening school choice access and programming

Assumptions

- Availability of teachers (CMS, CPCC, UNCC)
- Increase marketing efforts to support student, family/caretaker awareness of opportunities
- Current recommendation to increase available seats at early college is approved by the Board of Education

We Achieve This If

- Increased intentional student advising, including completion of student course plans, and community marketing efforts
- Additional early college seats and schools offering CPCC courses on campus

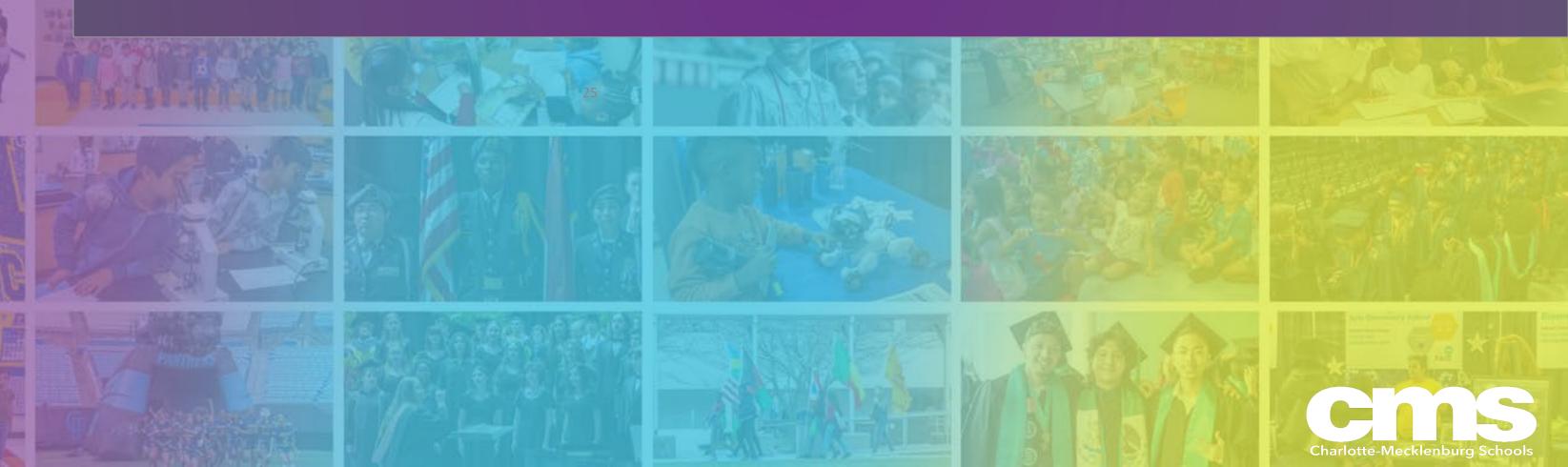
What's Possible

- 1% increase in 2024-25
- 3% increase in 2025-26 and 2026-27
- 4% increase in 2026-27 and 2027-28









Goal 4, Indicator 4: ASVAB

Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
% of students scoring 31 or higher on the Armed Services Vocational Aptitude Battery (ASVAB)	*	*	*	*	.9%	1.9%	2.9% (+1%) (290)	3.9% (+1%) (390)	4.9% (+1%) (490)	5.9% (+1%) (590)	6.9% (+1%) (690)

Considerations

- The ASVAB is voluntary and only taken if a student has decided to enlist upon graduation
- Assessment administered by the Armed Services annually; we receive data from the Armed Services
- Students take the same assessment regardless of branch of the Armed **Services**

Assumptions

• The Armed Services does not alter the current assessment (content or minimum requirement) or role of the ASVAB for entry into the Armed **Services**

26

We Achieve This If

• Increased intentional student advising, including completion of student course plans, and community marketing efforts

What's Possible

• 1% increase annually

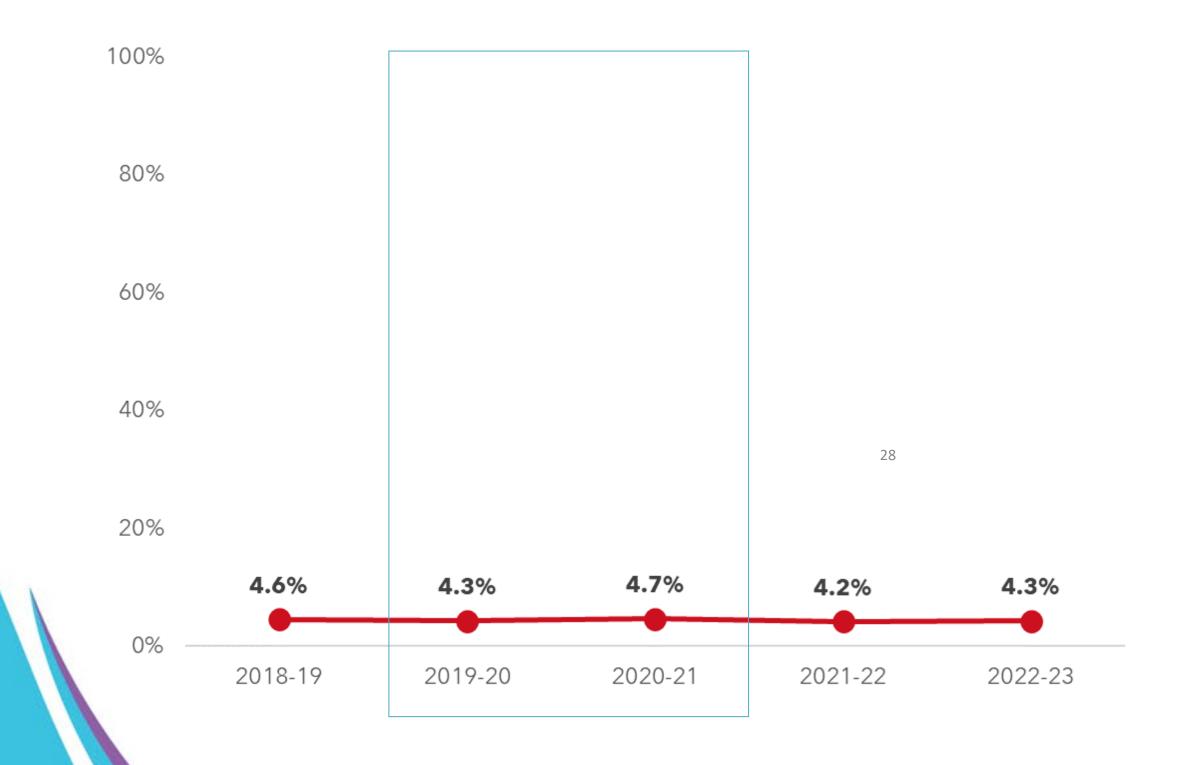






Goal 4, Indicator 5: JROTC

% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway





Average Annual Decrease Goal 4 Indicator 5



Goal 4, Indicator 5: JROTC

Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-2 Year (2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5	
% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway	4.6%	4.6%4.3%4.7%4.2%4.3%3.3%4.3%A.3%Recommend folding this in Indicator 7 when it beco concentrator path						it becomes	comes a CTE			
 Current plan is to incorporate JROTC courses into the CTE Course Inventory beginning in school year 2025-26. 		umption CMS JRC Cowley H Regional North Ca incorpor CTE Cours school ye	OTC Direct nas coor JROTC I arolina C ate JRO ate JRO	dinated Director TE Direc TC cours ntory be	with the and the tor, to es into t	he	• Fold 7, inc	Possible acrease in indicator creases in ections	results	into Indi		

We Achieve This If

• Increased intentional student advising, including completion of student course plans, and community marketing efforts

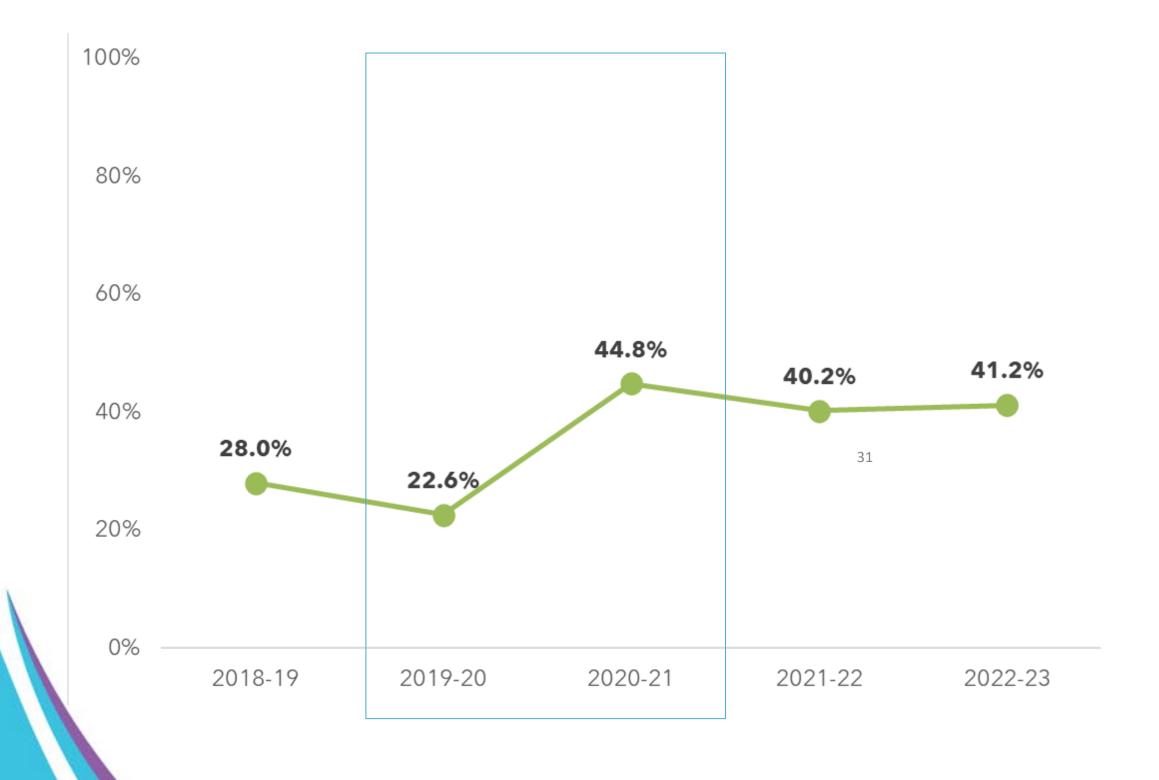






Goal 4, Indicator 6: Credential

% of students earning an industry credential







Goal 4, Indicator 6: Credential

Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
% of students earning an industry credential	28.0%	22.6%	44.8%	40.2%	41.2%	Data released January 2025	43.2% (4320)	45.2% (+2%) (4520)	47.2% (+2%) (4720)	49.2% (+2%) (4920)	51.2% (+2%) (5120)

Considerations

- Current calculations reflect Tier 1, 2 and 3 credentials
- Eliminating Tier 1 credentials will result in a decrease in the number and percent seen these calculations
- 22.98% of the 2022-23 graduating cohort also earned a concentrator

Assumptions

- Availability of teachers for concentrator pathway courses
- Increases in student enrollment in and completion of concentrator pathways as credentials, particularly Tier 2 and Tier 3 credentials, are often offered through concentrator courses

We Achieve This If

- Increased intentional student advising, including completion of student course plans, and community marketing efforts
- Students participate in and meet the benchmark on associated credential assessments

What's Possible

• 2% increase annually

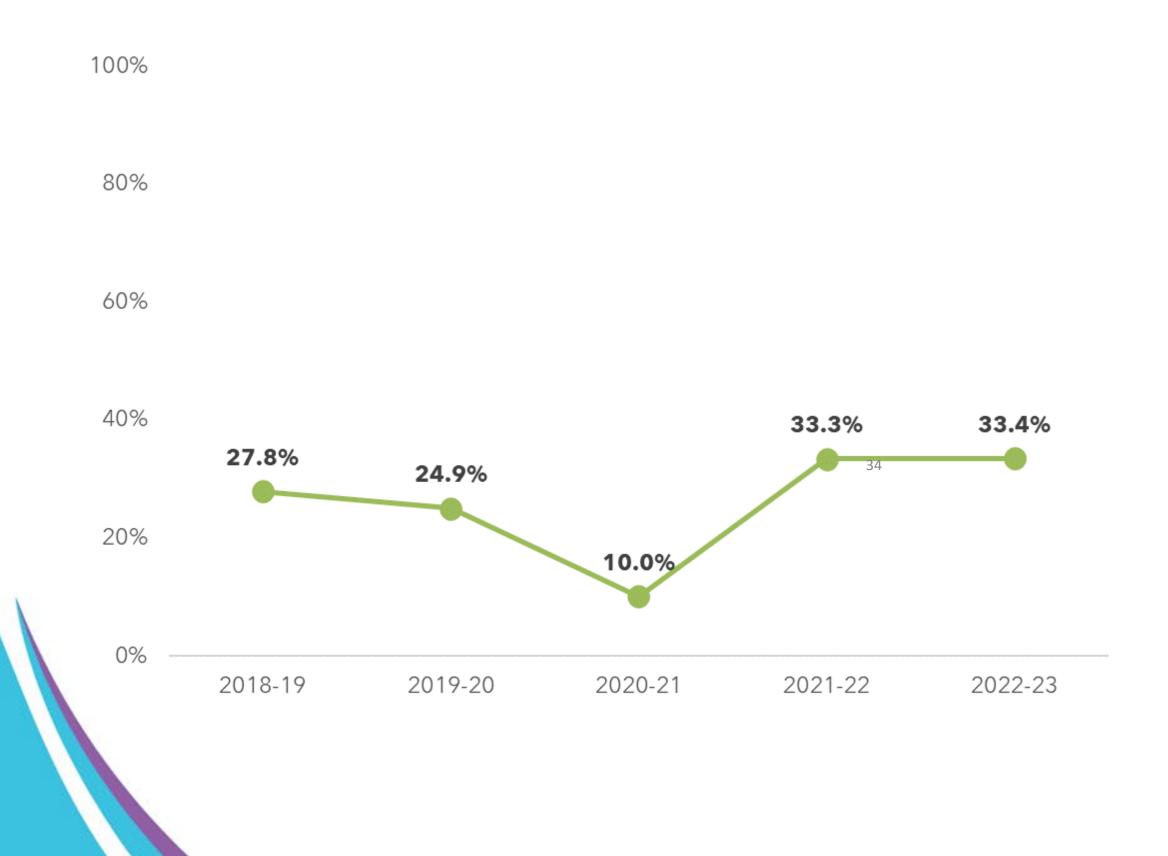






Goal 4, Indicator 7: Concentrator

% of students completing a CTE (Career & Technical Education) concentrator pathway





Average Annual Increase Goal 4 Indicator 7



Goal 4, Indicator 7: Concentrator

Goal 4 Indicators	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
% of students completing a CTE (Career & Technical Education) concentrator pathway	27.8%	24.9%	10.0%	33.3%	33.4%	Data released January 2025	33.4% (3340)	39.4% (+6%) (3940)	41.4% (+2%) (4140)	43.4% (+2%) (4340)	45.4% (2%) (4540)

Considerations

- Continued analysis of CTE concentrator pathways offered across CMS high schools will take place over the next four years, aligned to the Comprehensive Review
- Alignment of course pathways to student interest is critical to enrollment

Assumptions

- Availability of teachers for concentrator pathway courses
- Continued state funding for Career and Technical Education courses

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We Achieve This If

• Increased intentional student advising, including completion of student course plans, and community marketing efforts

What's Possible

- 6% increase in 2025-26
- 2% increase thereafter









Goal 4, Context for Three Potential Targets

	% Students Not Meeting 1 Indicator	% Students Meeting 1 Indicator	Goal	Increase
2028-29 Graduating Cohort	23.9%	76.1%	85%	+8.9%
(based on graduating cohort of 10,000 students)	2,390*	7,610*	8,500	+890
	% Students Not Meeting 1 Indicator	% Students Meeting 1 Indicator	Goal	Increase
2028-29 Graduating Cohort	23.9%	76.1%	90%	+13.9%
(based on graduating cohort of 10,000 students)	2,390*	7,610*	9,000	+1,390
37				
	% Students Not Meeting 1 Indicator	% Students Meeting 1 Indicator	Goal	Increase
2028-29 Graduating Cohort	23.9%	76.1%	95%	+18.9%
(based on graduating cohort of 10,000 students)	2,390*	7,610*	9,500	+1,890

* This is not the actual 2022-23 numbers. These numbers have been adjusted to represent 76.1% and 23,9% of a projected graduating class of 10,000, respectively



Goal 4, Detailed by the Seven Indicators

Goal 4 Indicators	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5
Goal 4: Increase the percent of rising graduating high school students on track to be enrolled, enlisted or employed, demonstrated by achieving at least <u>one</u> indicator, will increase from 76% to 90% by June 2029	58.3%	80.3%	79.1%	80.5%	77.9%	76.1%	75.1%	78.1	81.1	84.1	87.1	90.1
% of students meeting or exceeding GLP (grade level proficiency) in Math I or Math III, English II and Biology or successfully completing a vocational preparation or life skills course	43.1%	46.5%	47.7%	50.8%	16.3%	31.8%	42.3%	Biology renorming				
% of students scoring 19 or higher on the ACT (including ACT WorkKeys) or 1050 on the SAT	44.8%	46.5%	43.7%	41.7%	41.9%	40.4%	40.6%		Possible ACT decrease to 17			
% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge	34.3%	36.0%	37.6%	38.5%	38.5%	37.8%	39.4%				on high sch	llege and CPCC ool campus ats
% of students scoring 31 or higher on the Armed Services Vocational Aptitude Battery (ASVAB)	*	*	* 38	*	*	.9%	1.9%					
% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway	4.2%	4.6%	4.3%	4.7%	4.2%	4.3%	3.3%			Merge with	n Indicator 7	
% of students earning an industry credential	23.2%	28.0%	22.6%	44.8%	40.2%	41.2%						
% of students completing a CTE (Career & Technical Education) concentrator pathway	25.8%	27.8%	24.9%	10.0%	33.3%	33.4%			Possible merging of Indicator 5			



	Goal 4
Recommended Target	Increase the percent of rising graduating his enrolled, enlisted or employed, demonstration indicator, will increase from 76% to 90% by

39

igh school students on track to be ated by achieving at least <u>one</u> y June 2029



By graduating cohort:

- % of students in the 2028-29 graduating cohort achieving at least <u>one</u> goal indicator at the end of 11th grade will increase from % to % by June 2028
- % of students in the 2028-29 graduating cohort achieving at least <u>one</u> goal indicator at the end of 10th grade will increase from ____% to ____% by June 2027







Questions

























Appendix



Business Rules

Business Rules:

(Indicator 1) Grade Level Proficiency: Student who graduated within the 2022-23 cohort who earned a level 3, 4 or 5 (GLP) on the Math I or III, English II and Biology end of course assessment or successfully complete a vocational preparation or life skills course*.

* Student must have graduated with an occupational course of study diploma.

- (Indicator 2) ACT/SAT: Students who graduated within the 2022-23 cohort having scored 19 (or higher) on ACT or 1050 (or higher) on SAT
- (Indicator 3) Higher Education: Students who graduated within the 2022-23 cohort having earned credit from an institute of higher education (CPCC, UNCC) or earned the minimum score required for college credit on an AP, IB, or Cambridge exam.
- (Indicator 4) ASVAB: Students who graduated within the 2022-23 cohort having scored 31 (or higher) on Armed Services Vocational Aptitude Battery (ASVAB).

* The JROTC pathway is not currently an official concentrator pathway offered by Career & Technical Education. Rather, we define pathway completion as completing three JROTC courses with a passing grade. Currently, the district is working with the state to create an official CTE JROTC pathway that would include a NOCTI Exam. This should be available starting in 2025-26.



Business Rules:

- (Indicator 5) JROTC: Students who graduated within the 2022-23 cohort having completed a Junior Reserve Officers' Training Corps (JROTC) pathway.*
- (Indicator 6) Credential: Student who graduated within the 2022-23 cohort who earned a CTE Credential
- (Indicator 7) Concentrator: Student who graduated within the 2022-23 cohort, following the CTE Concentrator Pathway

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* The JROTC pathway is not currently an official concentrator pathway offered by Career & Technical Education. Rather, we define pathway completion as completing three JROTC courses with a passing grade. Currently, the district is working with the state to create an official CTE JROTC pathway that would include a NOCTI Exam. This should be available starting in 2025-26.



2022-23 Graduating Cohort Context

2022-23 Graduating Cohort

- Students entered remote learning in March 2020. 2019-20
- 2020-21 • Students were in remote or hybrid learning the entire school year.
- Students were in-person the entire school year.* 2021-22
- 2022-23 Students were in-person the entire school year.*

45

Students enrolled in a virtual school program were learning virtually due to their program choice. *

** Students were required to take the Math I, Math III, Biology and/or English II end of course assessment (EOC) if it was not taken during 2019-20 due to remote learning. Not all students participated.



Goal 4

		2	Indicators Met	
Year	Indicator Combination Met	Rank	# of Students in Cohort Meeting Combination*	% of Students in Cohort with Meeting this Combin
2018 - 19	SAT-ACT Dual Enrollment	1	799	31%
	GLP Concentrator	2	530	20%
	GLP Credential	3	267	10%
	GLP SAT-ACT	4	244	9%
	SAT-ACT Credential	5	231	9%
	SAT-ACT Dual Enrollment	1	916	34%
	GLP Concentrator	2	542	20%
2019 - 20	GLP Credential	3	288	1196
	GLP SAT-ACT	4	263	10%
	SAT-ACT Credential	5	142	5%
	SAT-ACT Dual Enrollment	1	920	39%
	GLP Credential	2	500	21%
2020 - 21	GLP SAT-ACT	3	250	11%
	GLP Dual Enrollment	4	248	1196
	SAT-ACT Credential	5	46 200	8%
	SAT-ACT Dual Enrollmen	t 1	744	39%
	Credential Concentrator	2	568	30%
2021 - 22	SAT-ACT Credential	3	175	9%
	Credential Dual Enrollmen	t 4	85	4%
	GLP Dual Enrollmen	t 5	60	3%
	Credential Concentrator	1	607	32%
	SAT-ACT Dual Enrollment	2	555	29%
2022 - 23	GLP SAT-ACT	3	144	8%
	SAT-ACT Credential	4	103	5%
	Credential Dual Enrollment	5	99	5%







Indicator Development

Phase 1: Benchmarking

• Reviewed district goals and metrics nationally, including but not limited to: Dallas, Atlanta, Albuquerque, **Broward, Philadelphia, San Francisco**

Phase 2: Criteria Review

- Are the goal indicators student outcomes?
- Are the goal indicators leading rather than lagging?
- Are the goal indicators sourced from external to the school system?
- Do the goal indicators rely on data that is historically unreliable or highly variable between individual schools?
- Are the goal indicators updateable multiple times per year?
- Are each of the goal indicators outputs rather than inputs?
- Are there significant unintended consequences that need to be considered?
- Does each goal indicator have one data set rather than multiple?
- Is the goal indicator data that management actually uses for decision making?



Goal 4, detailed by the seven indicators

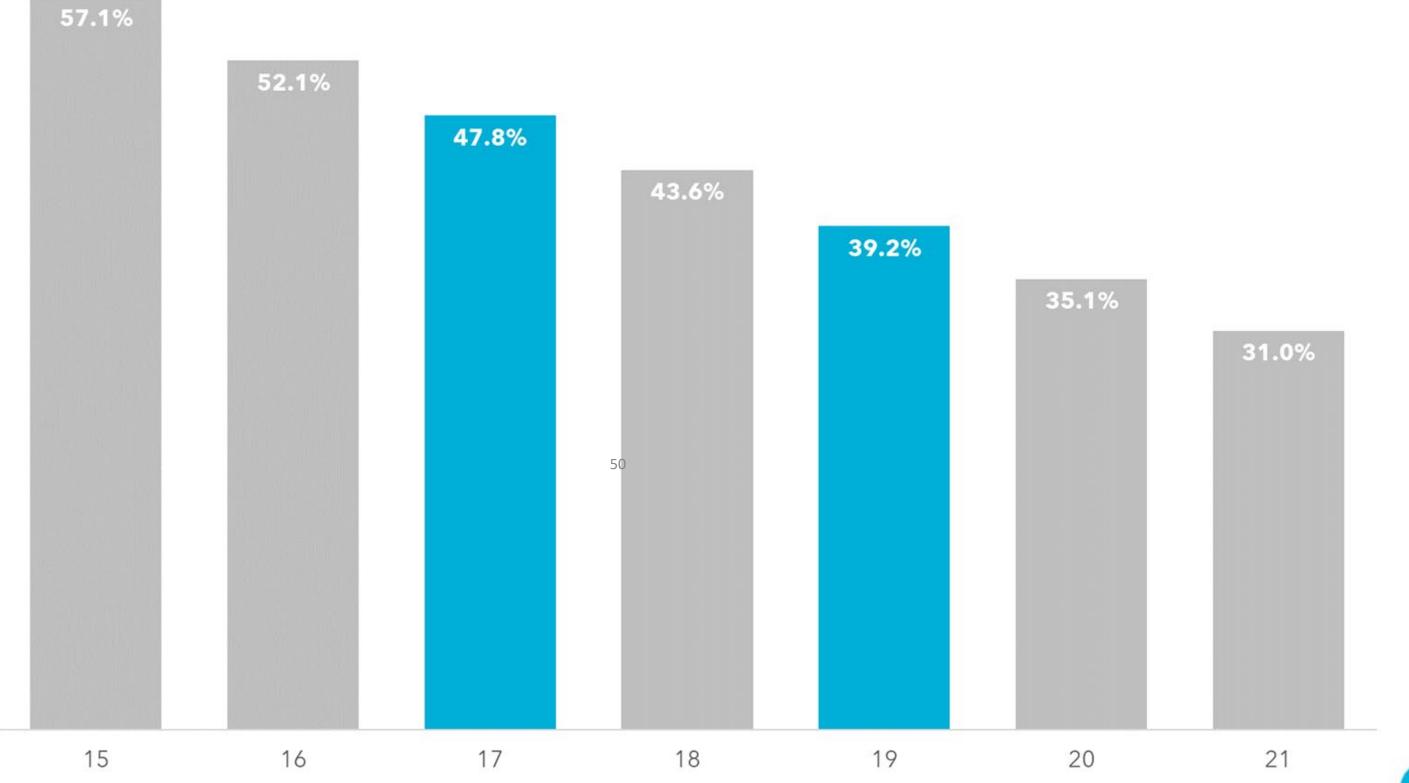
Goal 4 Indicators	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 Baseline	2023-24 Year 0 (P)	2024-25 Year 1	2025-26 Year 2	2026-27 Year 3	2027-28 Year 4	2028-29 Year 5	
Goal 4: Increase the percent of rising graduating high school students on track to be enrolled, enlisted or employed.	58.3%	80.3%	79.1%	80.5%	77.9%	76.1%	75.1%						
% of students meeting or exceeding GLP (grade level proficiency) in Math I or Math III, English II and Biology or successfully completing a vocational preparation or life skills course	43.1%	46.5%	47.7%	50.8%	16.3%	31.8% (3180)	42.3% (4230)	42.3% (+0%) (4230) +0	45.4% (+3%) (4530) +300	48.3% (+3%) (4830) +300	51.3% (+3%) (5130) +300	54.3% (+3%) (5430) +300	+1200
% of students scoring 19 or higher on the ACT (including ACT WorkKeys) or 1050 on the SAT	44.8%	46.5%	43.7%	41.7%	41.9%	40.4%	40.6% (4060)	42.6% (+2%) (4260) +200	48.6% (+6%) (4860) +600	50.6% (+2%) (5060) +200	52.6% (+2%) (5260) +200	54.6% (+2%) (5460) +200	+1400
% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge	34.3%	36.0%	37.6%	38.5%	38.5%	37.8%	39.4% (3940)	40.4% (+1%) (4040) +100	43.4% (+3%) (4340) +300	46.4% (+3%) (4640) +300	50.4% (+4%) (5040) +400	54.4% (+4%) (5440) +400	+1300
% of students scoring 31 or higher on the Armed Services Vocational Aptitude Battery (ASVAB)	*	*	*	* 48	*	.9%	1.9%		Can we p	oick up studer	its here?		
% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway	4.2%	4.6%	4.3%	4.7%	4.2%	4.3%	3.3%				tor into Indica rator? Or nov		
% of students earning an industry credential	23.2%	28.0%	22.6%	44.8%	40.2%	41.2%	41.2% (4120)	43.2% (+2%) (4320) +200	45.2% (+2%) (4520) +200	47.2% (+2%) (4720) +200	49.2% (+2%) (4920) +200	51.2% (+2%) (5120) +200	+1000
% of students completing a CTE (Career & Technical Education) concentrator pathway	25.8%	27.8%	24.9%	10.0%	33.3%	33.4%	17.4% (1740)	33.4% (+16%) (3340) +1600	39.4% (+6%) (3940) +600	41.4% (+2%) (4140) +200	43.4% (+2%) (4340) +200	45.4% (2%) (4540) +200	+2800



Goal 4, Indicator 2



% of Cohort Meeting ACT Benchmark Based on Various ACT Scores



Required ACT Score



Additional Cohort Students Meeting Benchmark



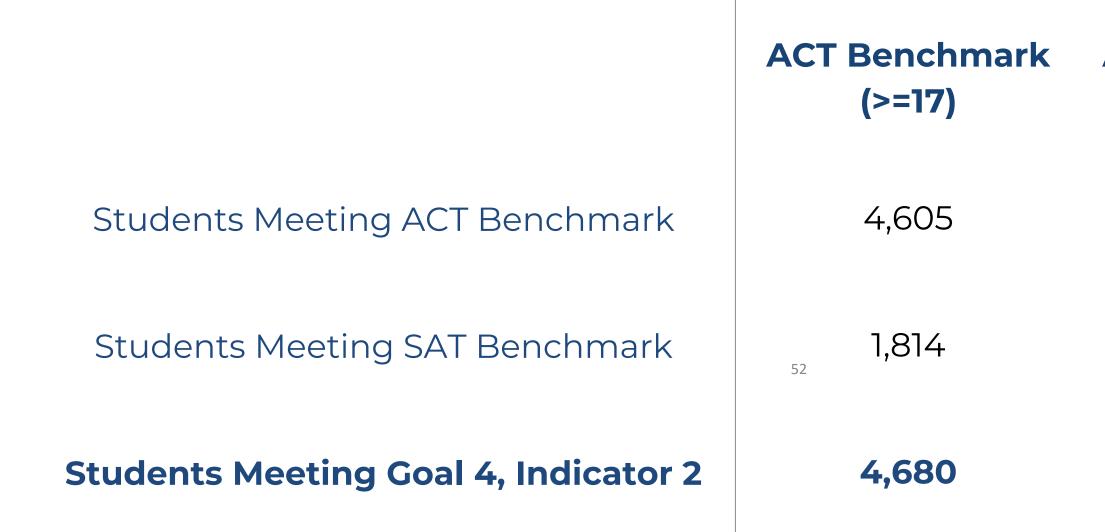
o **(40)** Students Reaching SAT Benchmark (Not Impacted by ACT Benchmark)



51



Additional Cohort Students Meeting Benchmark



ACT Benchmark (>=19)

3,774

1,814

3,889

Cohort % Increase







Goal 4 Indicators

Goal 4: Increase the percent of rising graduating high school students on track t be enrolled, enlisted or employed.

% of students meeting or exceeding GLP (grade level proficiency) in Math I o Math III, English II and Biology or successfully completing a vocational preparation or life skills course

% of students scoring 17/19 or higher on the ACT or 1050 on the SAT

% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge

% of students scoring 31 or higher on the Armed Services Vocational Aptitud Battery (ASVAB)

% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway

% of students earning an industry credential

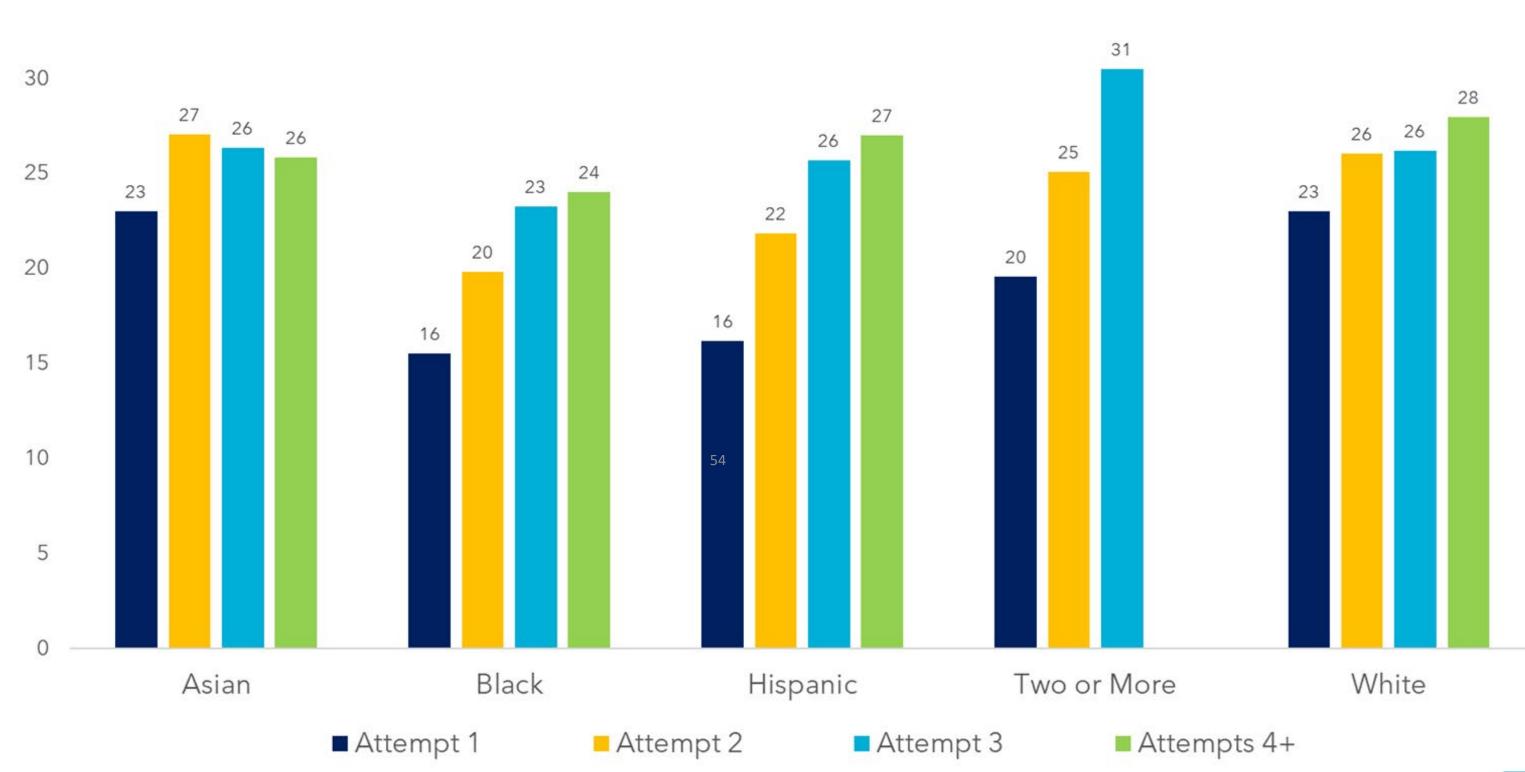
% of students completing a CTE (Career & Technical Education) concentrator pathway

	АСТ (17)	АСТ (19)				
to	77.9%	76.2%				
or	31.8%	31.8%				
	48.6%	40.4%				
	37.8%	37.8%				
de	.9%	.9%				
	4.3%	4.3%				
	41.3%	41.3%				
or	33.4%	33.4%				



Average ACT Score by Number of Attempts

35



* Score rounded to nearest whole number.

** Native American and Pacific Islander Student Groups - Excluded Due to Low Volume



ACT Score Average by Number of Attempts

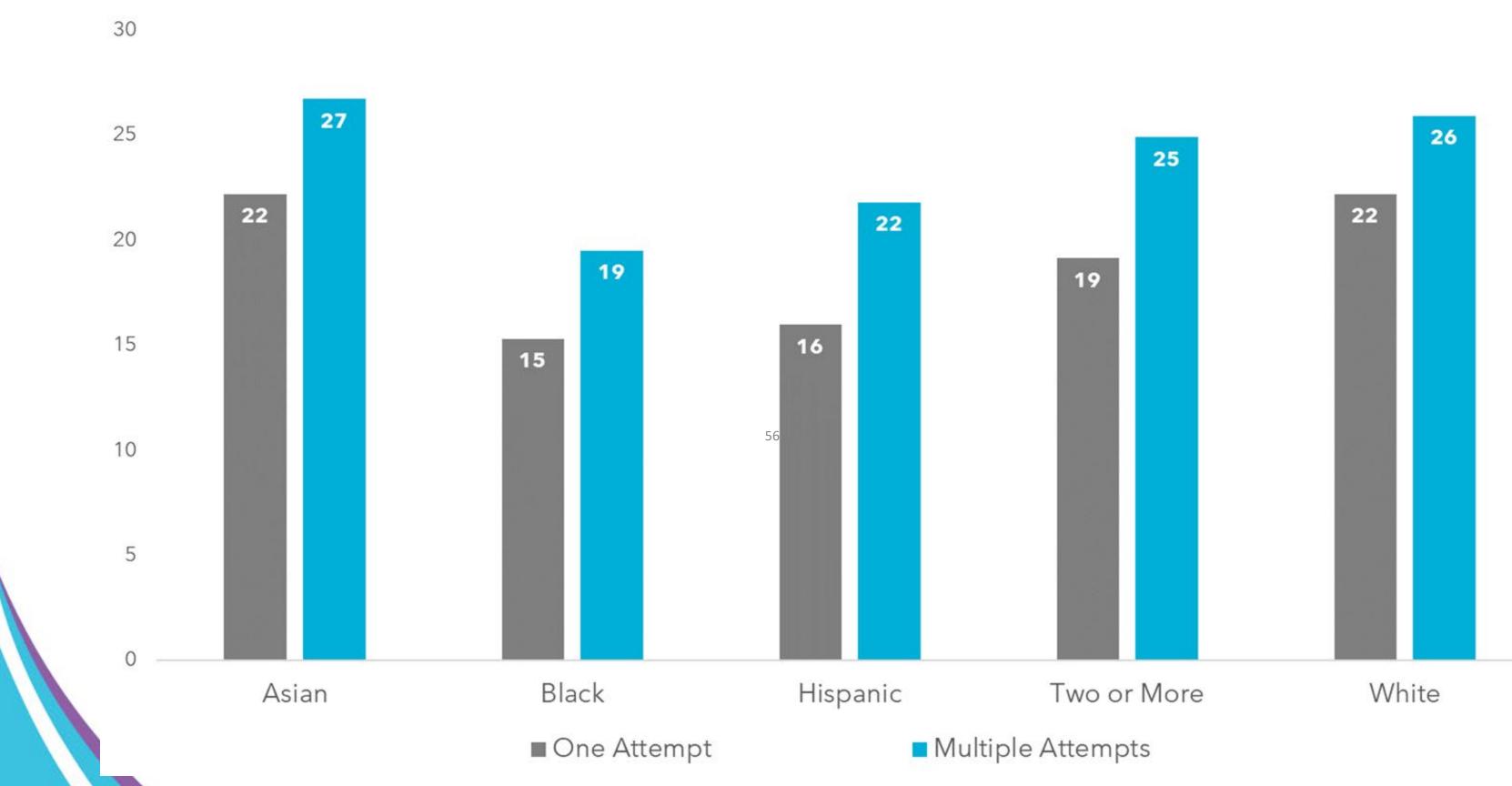
	Average ACT Score	Sco Pr
ACT Attempt #1 (8,078 Students)	18.7	
ACT Attempt #2 (1,019 Students)	24.8	
ACT Attempt #3 (270 Students)	25.9	
ACT Attempts #4+ (68 Students)	26.9	

ore Increase Over revious Attempt





Average ACT Score from Students Attempting the ACT Once, Compared to Multiple Attempts

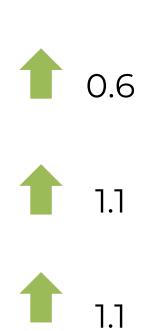




Average ACT Score from Students Attempting the ACT Multiple Times

	Average ACT Score	Sco Pr
ACT Attempt #1 (1,019 Students)	24.2	
ACT Attempt #2 (1,019 Students)	24.8	
ACT Attempt #3 (270 Students)	25.9	
ACT Attempts #4+ (68 Students)	26.9	

ore Increase Over Previous Attempt





Average ACT Score on First Test Attempt



Average ACT Test Score (First Test Attempt)

17.9

58



Students Attempting ACT Multiple Times

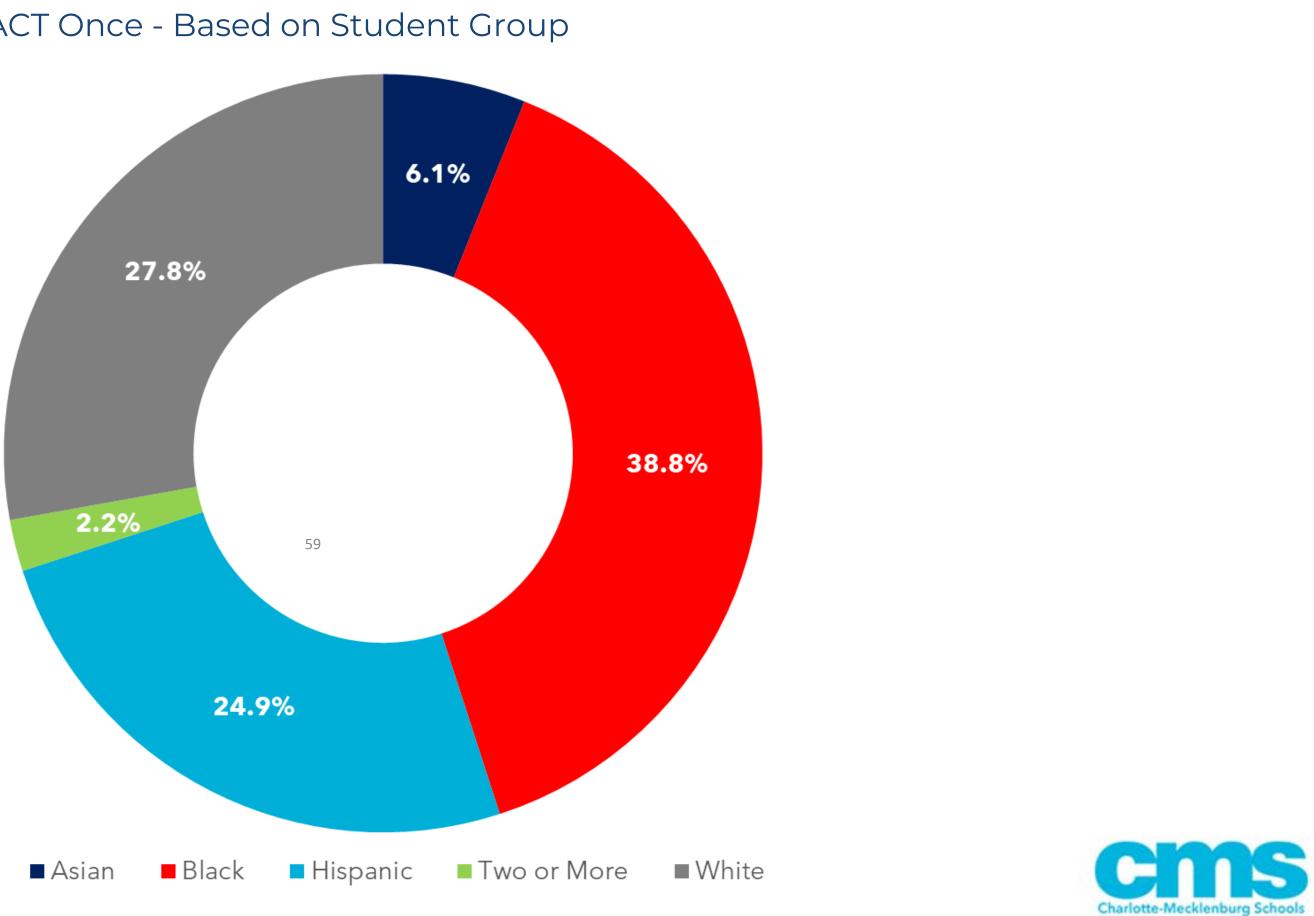
24.2

Variance

6.3 Points

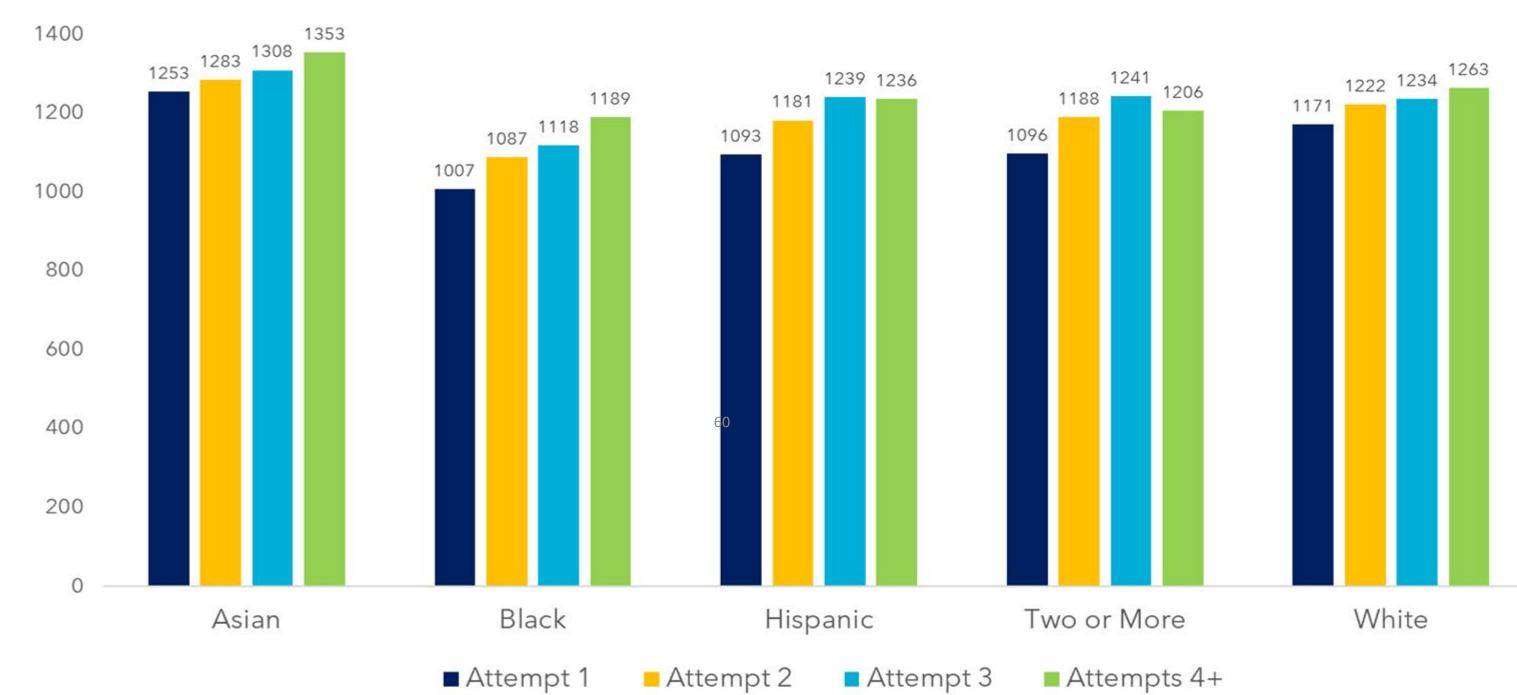


% of Students Only Attempting ACT Once - Based on Student Group



Average SAT Score by Number of Attempts

1600



* Score rounded to nearest whole number.

** Native American and Pacific Islander Student Groups - Excluded Due to Low Volume



SAT Score Average by Number of Attempts

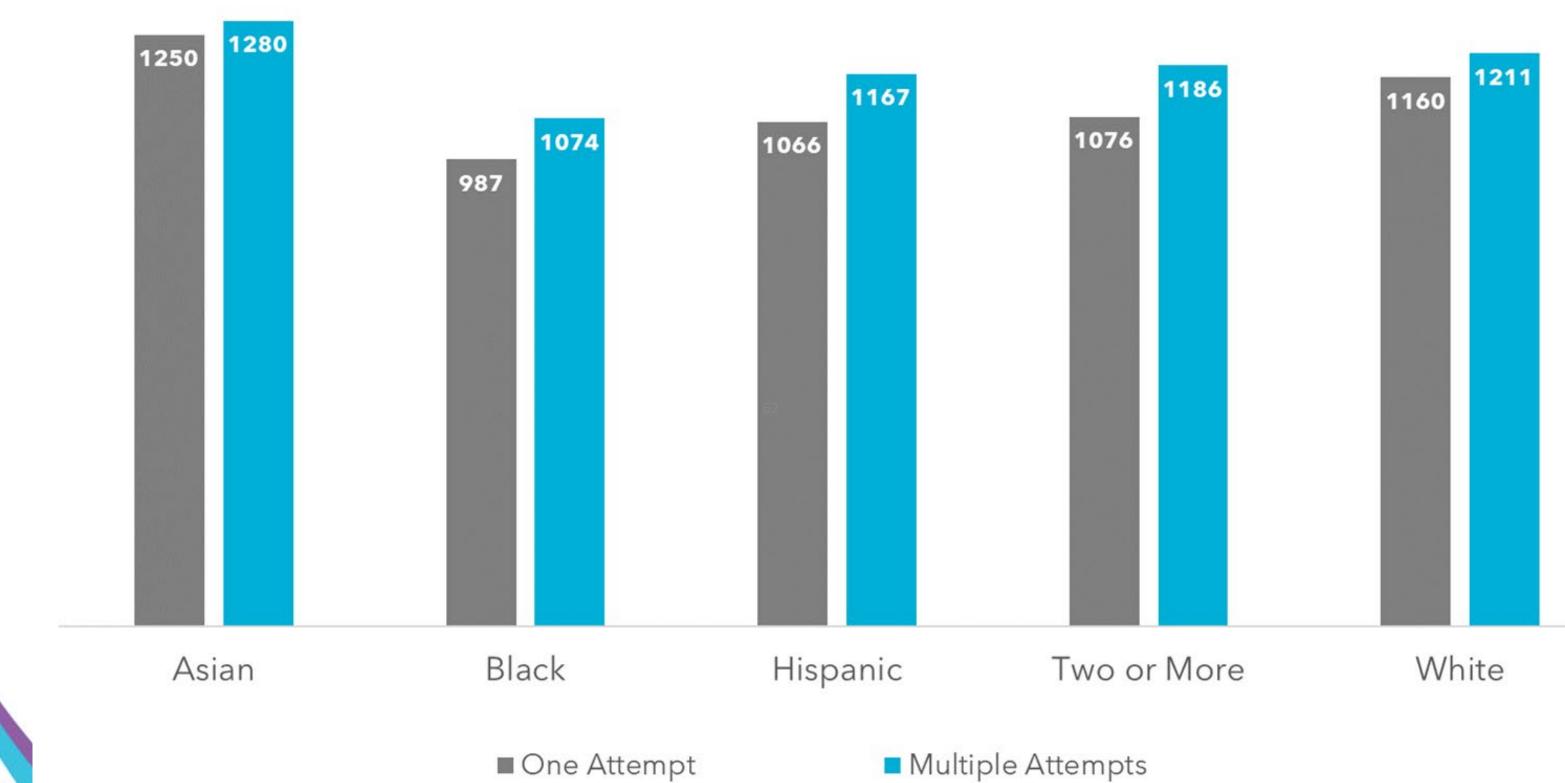
	Average SAT Score	Scor Pre
SAT Attempt #1	1,138	
SAT Attempt #2	1,211	
SAT Attempt #3	1,241	
SAT Attempts #4+	1,292	

ore Increase Over revious Attempt



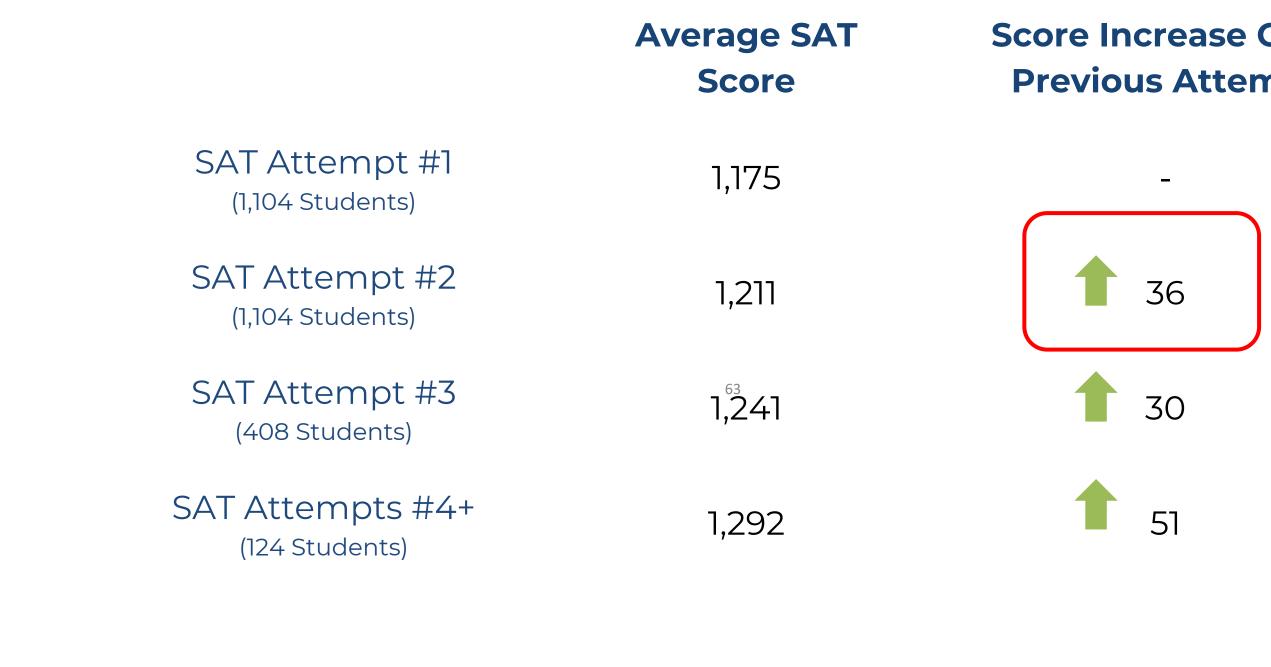


Average SAT Score from Students Attempting the SAT Once, Compared to Multiple Attempts





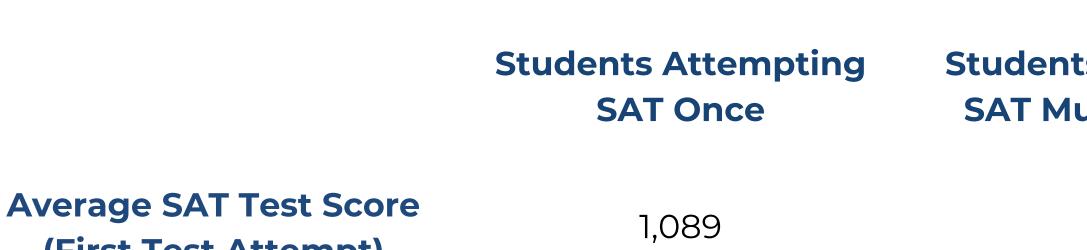
Average SAT Score from Students Attempting the SAT Multiple Times



Score Increase Over Previous Attempt



Average SAT Score on First Test Attempt



(First Test Attempt)

64



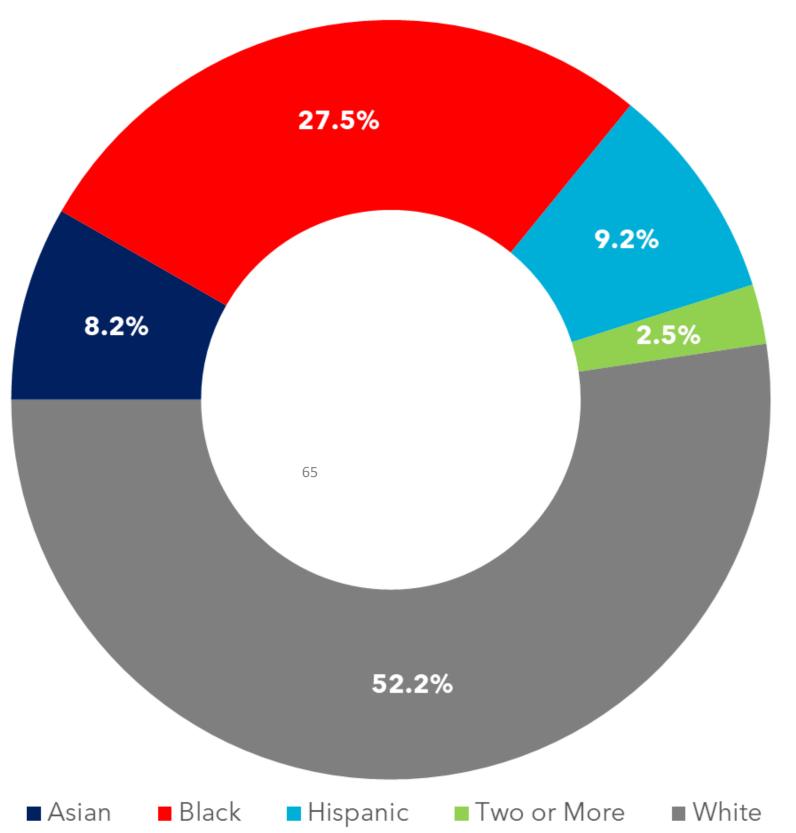
Students Attempting SAT Multiple Times

1,175

Variance86 Points



% of Students Only Attempting SAT Once - Based on Student Group





%

6 of Student Group Meeting Indicator (Single Attempt vs Multiple Attempts)								
o of Student Grot	ip meeting indicator (S	ingle Attempt vs Multiple	e Allempis)					
	S	AT	A	CT				
	Meeting Indicator (One Attempt)	Meeting Indicator (Multiple Attempts)	Meeting Indicator (One Attempt)	Meeting Indicator (Multiple Attempts)				
Asian	87.7%	91.7%	65.0%	97.3%				
Black	33.7%	62.8%	21.9%	58.7%				
Hispanic	52.0%	86.1%	26.4%	74.0%				
Two or More	68.6%	92.9%	51.0%	85.7%				
White	73.4%	92.4%	73.4%	98.1%				
Total	61.4%	87.4	40.6%	89.2 %				
				Charlotte-Mecklenburg				



Goal 4, Indicator 6



% of students completing a CTE (Career & Technical Education) credential

Credential:

The attainment of an industry-recognized certification or credential ensures that students graduate from high school globally competitive for work and postsecondary education

68



Charlotte-Mecklenburg Schools 2022-23 Graduates

69

- 9,629 Students within 2022-23 Cohort
- o 3,968 Students Obtained at least one Credential
- 7,999 Total Credentials Obtained





Percentage of 2022-23 Graduates **Obtaining at least one Credential**



of Credentials Earned per Student

Credentials Earned Number of Students

20.2%

Percentage of 2022-23 Graduates Obtaining Multiple Credentials

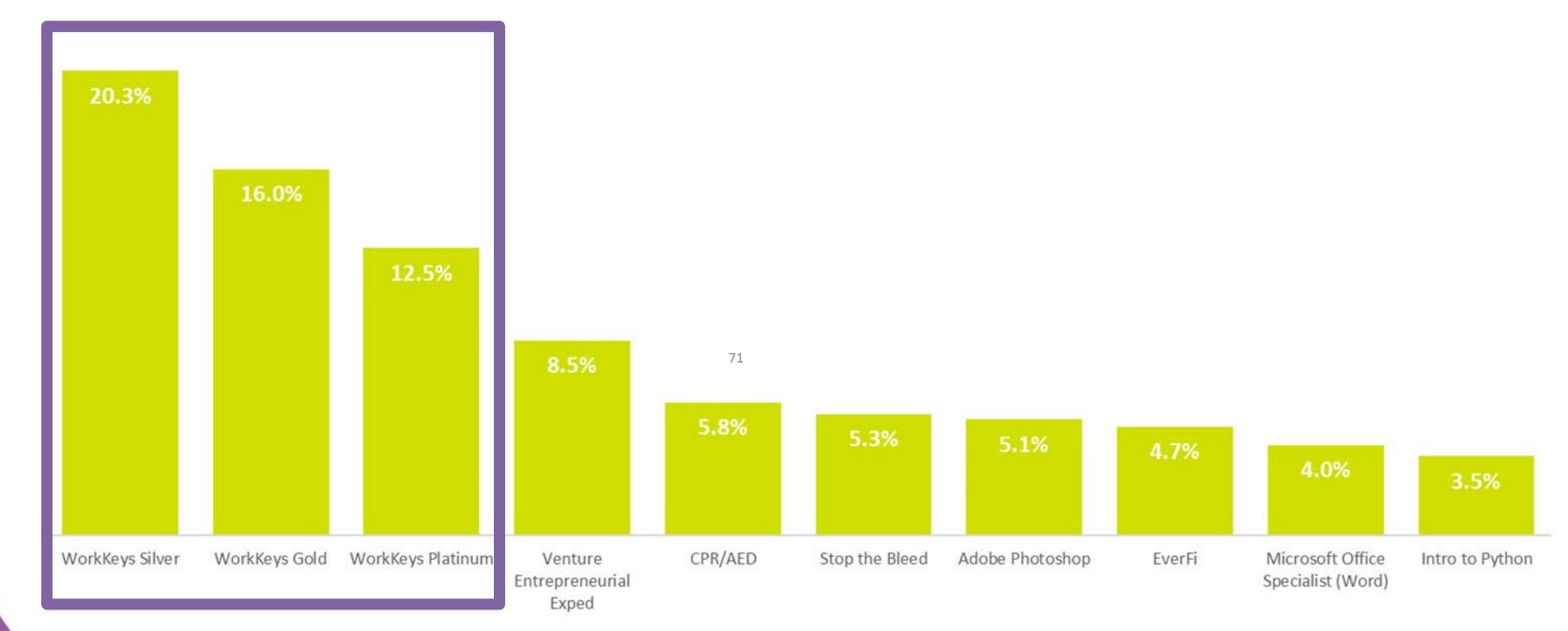
70



5,661 2,024 1,049 895

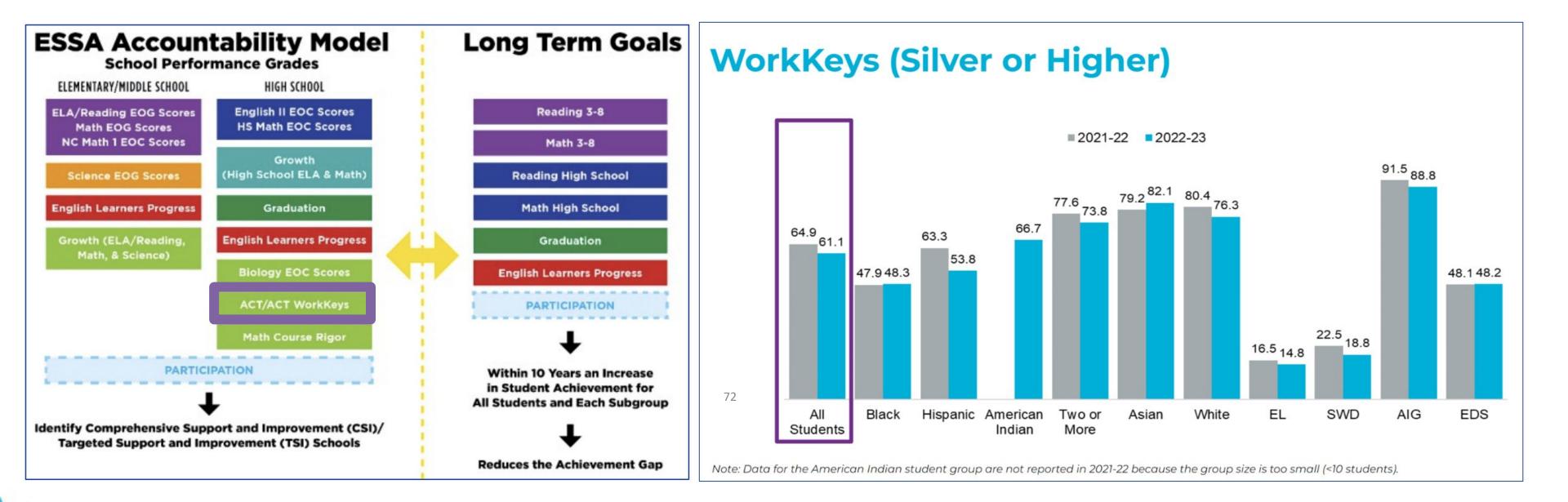


Highest CTE Credentials







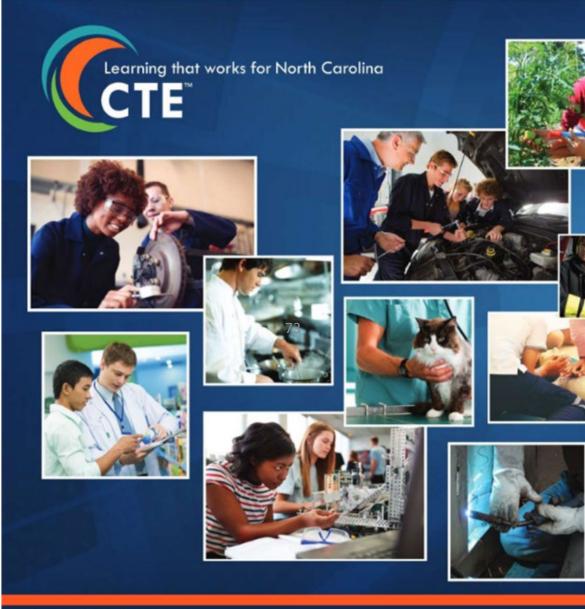




Goal 4, Indicator 6: CTE Credentials (NC)

NORTH CAROLINA CAREER AND TECHNICAL EDUCATION **Credential Attainment Report**

2022-2023





ORTH CAROLINA State Board of Education tment of Public Instruction











Tier 1 Credentials: credentials that are considered foundational certifications, offering students the opportunity to experience the process of earning an industry-recognized credential and establishing a starting point for earning additional stackable credentials

Tier 2 Credentials: credentials that are springboard or door-opener certifications, which are sometimes included in industry vacancy notices and potentially provide an advantage for students when seeking employment in a related career

Tier 3 Credentials: credentials that are advanced certifications that are often required for employment and used to leverage higher starting and long-range salaries for employees



Goal 4, Indicator 6: CTE Credentials (NC)

Stackable Credentials

Healthcare Professional Pathway



Concentrator Level

Pre-requisite Level

Health Science I First Aid (Tier 1) Health Science II CPR/AED (Tier 1) OSHA-Healthcare (Tier 1) Stop the Bleed (Tier 1)

Major Level

Nursing Fundamentals

NC Nurse Aide I (Tier 2)

Pharmacy Technician

CPhT Certified Pharmacy Technician (Tier 3)

Fundamentals of Gerontology

Nurse Aide I – Geriatric Aide Endorsement (Tier 2)

Public Health Fundamentals

Nurse Aide I – Home Care Aide Endorsement (Tier 2)



Goal 4, Indicator 6: CTE Credentials (NC)

Stackable Credentials

Stackable credentials provide a method of supporting the incremental building of work skills and are designed to maximize skill acquisition while enabling seamless transitions to careers (Murawski, 2019). Benefits of stackable credentials are best realized when the credentials are aligned to structured and well-designed career pathways that progress through the curriculum and build a resume of portable skills and competencies needed in the labor market (Giani & Fox, 2017). As an example, CTE students in North Carolina have an opportunity to stack credentials in health sciences by earning First Aid in Health Science I; the American Heart Association certification in CPR, the Occupational Safety and Health Association Healthcare certification, and the American Red Cross Stop the Bleed certification in Health Science II; and North Carolina Nurse Aide I in Nursing Fundamentals. While multiple perspectives concerning workforce issues exist, there is agreement related to the impact of sub-baccalaureate credentials such as associate degrees, certificates, and industry-recognized credentials. One point of consensus among those working to close the supply and demand gap in the labor force is the need to increase the number of potential employees holding high-quality credentials (Giani & Fox, 2017). With embedded stackable credentials aligned to pathways reflective of the community's labor market needs, a local pipeline into a broad range of professions can be provided by CTE programs (Reader et al., 2021).



Goal 4, Indicator 6: 2024-25 CTE Credentials (CMS)

Tier 1

- Automotive Lift Institute Lifting It Right: School Edition
- Community Emergency Response Team (CERT)
- CPR/AED
- Entrepreneurship and Small Business
- FAA Trust
- First Aid
- ANSI-Accredited Food Handler Certificate
- Law and Public Safety Introductory Competency
- Microburst Learning Soft Skills for Success
- Microsoft Office Specialist Excel
- Microsoft Office Specialist Excel Expert
- Microsoft Office Specialist PowerPoint
- Microsoft Office Specialist Word
- National Incident Management System
- OSHA 10-hour Construction Safety and Health
- OSHA 10-hour General Industry Safety and Health Healthcare
- OSHA 10-hour General Industry Safety and Health Manufacturing
- Pre-Professional Certification (Pre-PAC) in Culinary Arts
- Pre-Professional Certification (Pre-PAC) in Interior Design Fundamentals
- PMI Project Management Ready
- S/P2 Automotive Service Pollution Prevention
- S/P2 Automotive Service Safety
- Stop the Bleed
- Venture Entrepreneurial Expedition
- Youth for the Quality Care of Animals (YQCA)

Tier 2

- Adobe Illustrator
- Adobe Photoshop
- ANSI Accredited Food Protection Manager Certification (ServSafe)
- ASE Entry-Level Certification -Electrical/Electronic Systems
- ASE Entry-Level Certification Maintenance and Light Repair
- Autodesk Certified User AutoCAD
- Autodesk Certified User Revit
- Certified Production Technician (CPT) -Maintenance Awareness
- Certified Production Technician (CPT) -Manufacturing Processes and Production
- Certified Production Technician (CPT) -Quality Practices and Measurement
- Certified Production Technician (CPT) Safety
- Certified Protection Officer (CPO)
- CFR 14 Part 107 UAS Remote Pilot Certification
- Intuit Quickbooks Certified User
- National Basic 9-1-1 Dispatch Certification
- NCCER Construction/Carpentry (20 modules)
- NCCER Electrical Trades (16 modules)
- NCCER HVACR (15 modules)
- North Carolina Nurse Aide I
- PCAP Certified Associate in Python Programming
- Unity Certified User: Programmer

Tier 3

- Adobe Premiere Pro
- AutoDesk 3DS Max
- AutoDesk Certified Professional Revit
- CIW Social Media Strategist
- Hospitality and Tourism Specialist
- Microsoft Office Specialist Excel Expert
- National Law Enforcement Certification SPSS
- NCCER Carpentry III (6 modules)
- NCCER Electrical Trades III (7 modules)
- NCCER HVACR III (6 modules)
- PCEP Certified Entry-level Python Programmer
- CPhT Certified Pharmacy Technician
- Salesforce Administrator Certification



Credent

8,008 **Total Credentials Earned by 2022-**23 Cohort

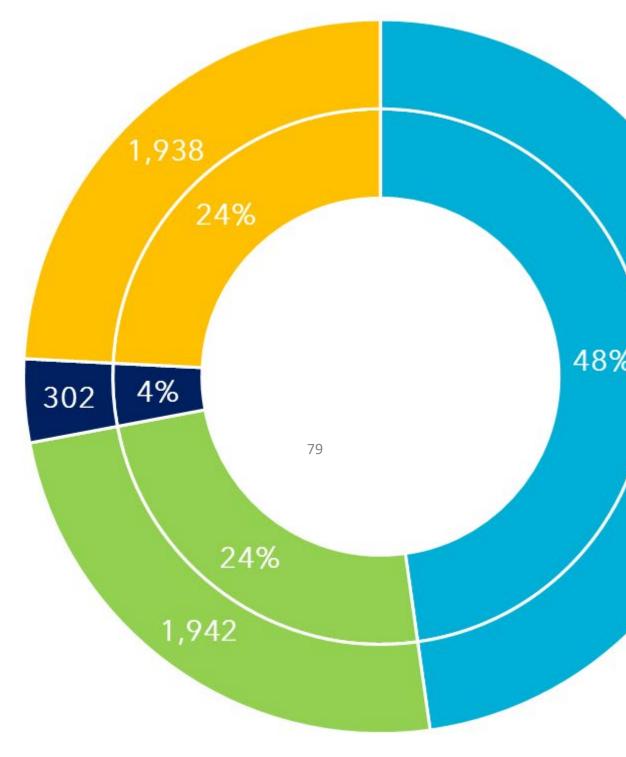
78

of Credentials Earned per Student

tials Earned	Number of Students		
0	5,655		
1	2,027		
2	1,052		
3+	895		



Credentials Earned - Categorized by Tiers



48% 3,826

Tier 1
Tier 2
Tier 3
WorkKeys



Tier 1

- Automotive Lift Institute Lifting It Right: School Edition
- Community Emergency Response Team (CERT)
- CPR/AED
- Entrepreneurship and Small Business
- FAA Trust
- First Aid
- ANSI-Accredited Food Handler Certificate
- Law and Public Safety Introductory Competency
- Microburst Learning Soft Skills for Success
- Microsoft Office Specialist Excel
- Microsoft Office Specialist Excel Expert
- Microsoft Office Specialist PowerPoint
- Microsoft Office Specialist Word
- National Incident Management System
- OSHA 10-hour Construction Safety and Health
- OSHA 10-hour General Industry Safety and Health Healthcare
- OSHA 10-hour General Industry Safety and Health Manufacturing
- Pre-Professional Certification (Pre-PAC) in Culinary Arts
- Pre-Professional Certification (Pre-PAC) in Interior Design Fundamentals
- PMI Project Management Ready
- S/P2 Automotive Service Pollution Prevention
- S/P2 Automotive Service Safety
- Stop the Bleed
- Venture Entrepreneurial Expedition
- Youth for the Quality Care of Animals (YQCA)

Tier 2

- Adobe Illustrator
- Adobe Photoshop
- ANSI Accredited Food Protection Manager Certification (ServSafe)
- ASE Entry-Level Certification -Electrical/Electronic Systems
- ASE Entry-Level Certification Maintenance and Light Repair
- Autodesk Certified User AutoCAD
- Autodesk Certified User Revit
- Certified Production Technician (CPT) -Maintenance Awareness
- Certified Production Technician (CPT) -Manufacturing Processes and Production
- Certified Production Technician (CPT) -Quality Practices and Measurement
- Certified Production Technician (CPT) Safety
- Certified Protection Officer (CPO)
- CFR 14 Part 107 UAS Remote Pilot Certification
- Intuit Quickbooks Certified User
- National Basic 9-1-1 Dispatch Certification
- NCCER Construction/Carpentry (20 modules)
- NCCER Electrical Trades (16 modules)
- NCCER HVACR (15 modules)
- North Carolina Nurse Aide I
- PCAP Certified Associate in Python Programming
- Unity Certified User: Programmer

Tier 3

- Adobe Premiere Pro
- AutoDesk 3DS Max
- AutoDesk Certified Professional Revit
- CIW Social Media Strategist
- Hospitality and Tourism Specialist
- Microsoft Office Specialist Excel Expert
- National Law Enforcement Certification SPSS
- NCCER Carpentry III (6 modules)
- NCCER Electrical Trades III (7 modules)
- NCCER HVACR III (6 modules)
- PCEP Certified Entry-level Python Programmer
- CPhT Certified Pharmacy Technician
- Salesforce Administrator Certification



Removal of Tier 1 Credentials - Impact on Credential Totals

2,300

• 2022-23 Cohort Students Earned a Tier 1 Credential



1.391

423



Removal of Tier 1 Credentials - Impact on Goal 4, Indicator 6

1,391

 2022-23 Cohort Students
 Earned a Tier 1 Credential Only (No Tier 2/3/WorkKeys)

• To be Removed From Goal 4, Indicator 6





423

Removal of Tier 1 Credentials - Impact on Goal 4



- 2022-23 Cohort Students
 Earned a Tier 1 Credential Only
 (No Tier 2/3/WorkKeys)

 and Did Not Meet Any Other
 Indicators
- To be Removed from Goal 4







Number of Students Meeting Goal 4, Indicator 6 with/without Tier 1 Credentials Included

Tier 1 Credentials Included

Students Meeting Goal 4 7,

Students Meeting Goal 4 - Indicator 6 Benchmark

Tier 1 Credentials Excluded

7,344

6,921

3,974

2,583



Goal 4 Indicators

Goal 4: Increase the percent of rising graduating high school students on track to enrolled, enlisted or employed.

% of students meeting or exceeding GLP (grade level proficiency) in Math I o Math III, English II and Biology or successfully completing a vocational preparation or life skills course

% of students scoring 19 or higher on the ACT or 1050 on the SAT

% of students earning a credit from an institute of higher education (CPCC, UNCC including dual enrollment), AP, IB, or Cambridge

% of students scoring 31 or higher on the Armed Services Vocational Aptitud Battery (ASVAB)

% of students completing a Junior Reserve Officers' Training Corps (JROTC) pathway

% of students earning an industry credential

% of students completing a CTE (Career & Technical Education) concentrator pathway

	Credentials (All Tiers)	Credentials (T2/T3/WK)
o be	76.3%	71.9%
or	31.8%	31.8%
	40.4%	40.4%
	37.8%	37.8%
de	.9%	.9%
	4.3%	4.3%
	41.3%	26.8%
r	33.4%	33.4%





Indicator Metrics



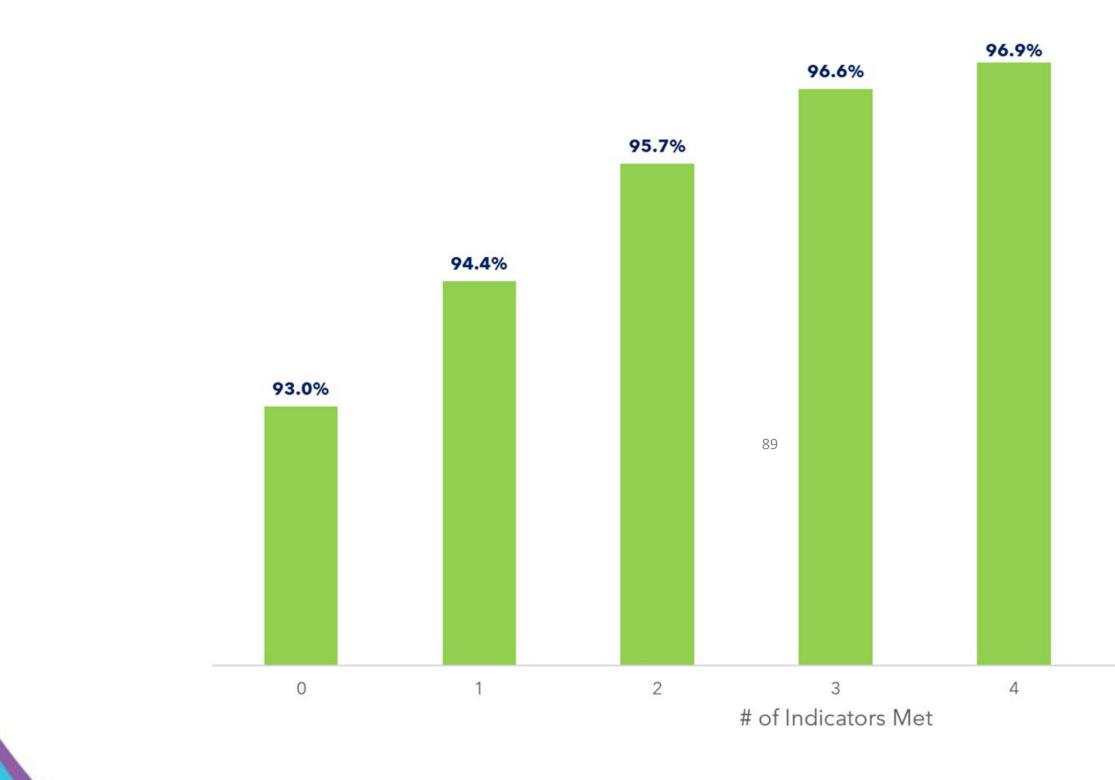
Indicator Metrics

Indicators Met	Number of Students	% of Cohort	
0	2,292	23.8%	
1	2,141	22.2%	
2	1,87	19.7%	
3	1,535	15.9%	
4	⁸⁸ 1,102	11.4%	
5	642	6.7%	
6	18	.2%	
7	<10	<10	



Indicator Metrics - Attendance

Average Attendance Rate by Number of Indicators Met



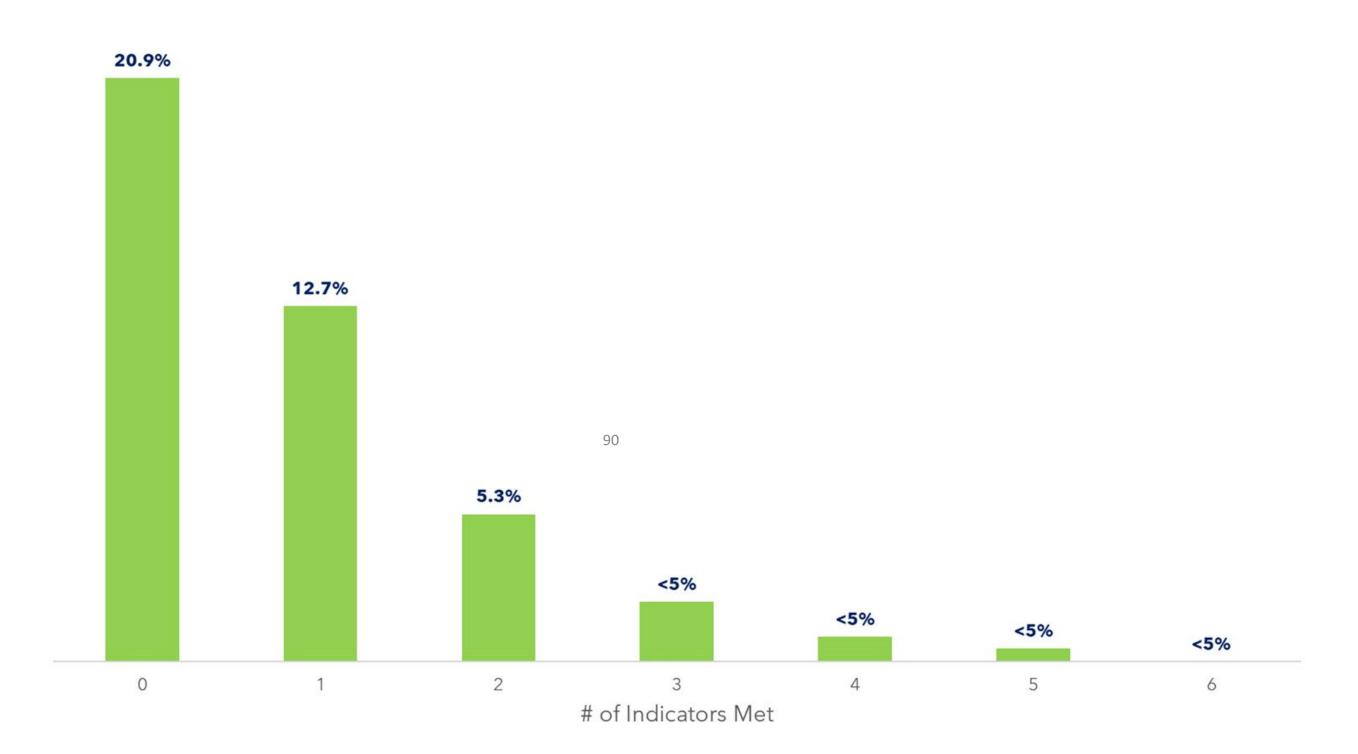
*Data for Students Meeting all 7 Goal 4 Indicators were not included within the graphic due to low volume.





Indicator Metrics - Attendance

% of Students with an Attendance Rate <90% by Number of Indicators Met

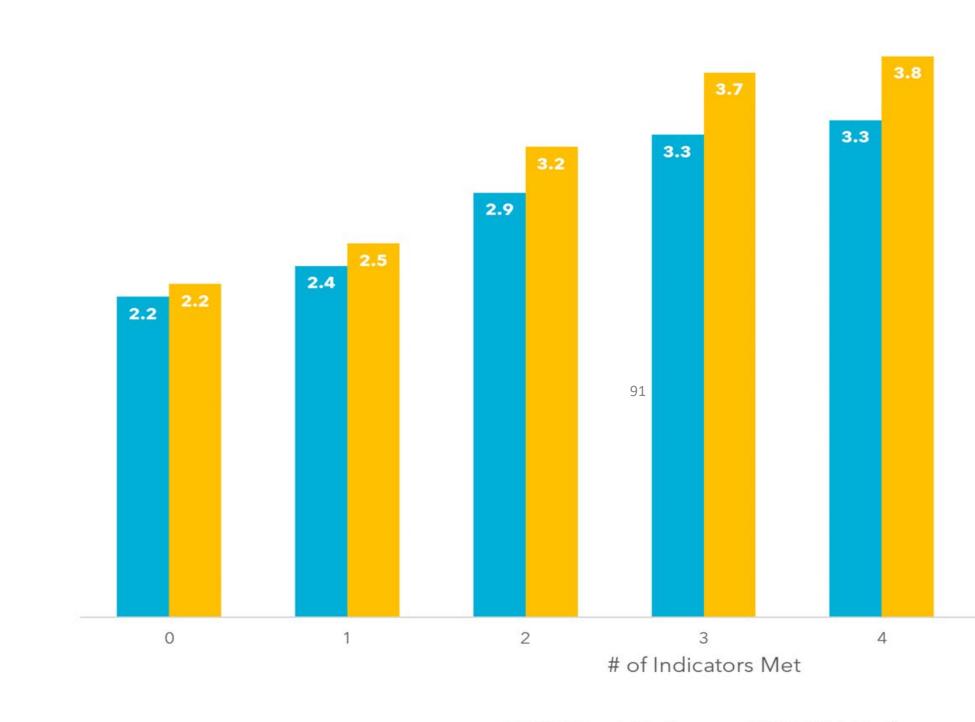


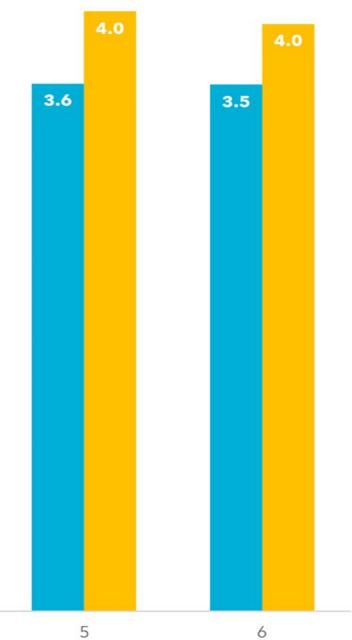
*Data for Students Meeting all 7 Goal 4 Indicators were not included within the graphic due to low volume.



Indicator Metrics - GPA

Average GPA (Weighted & Unweighted) by Number of Indicators Met



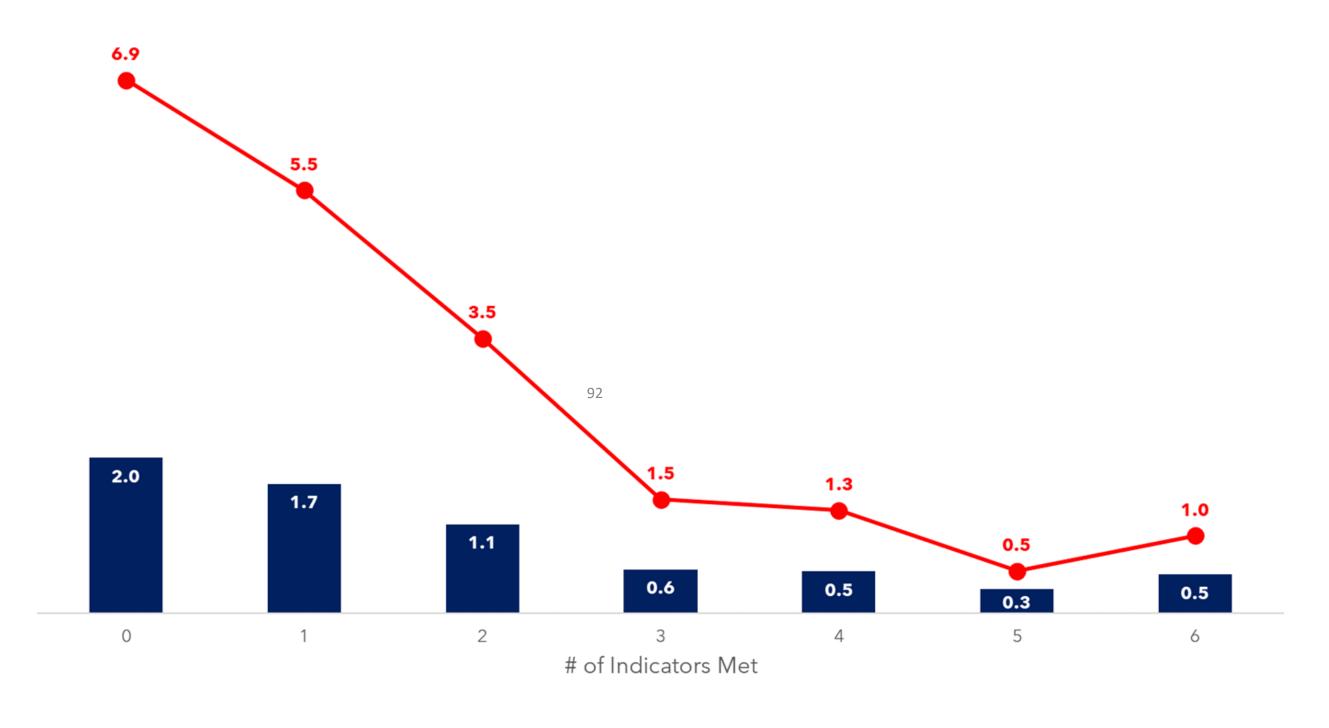




5

Indicator Metrics - Suspensions

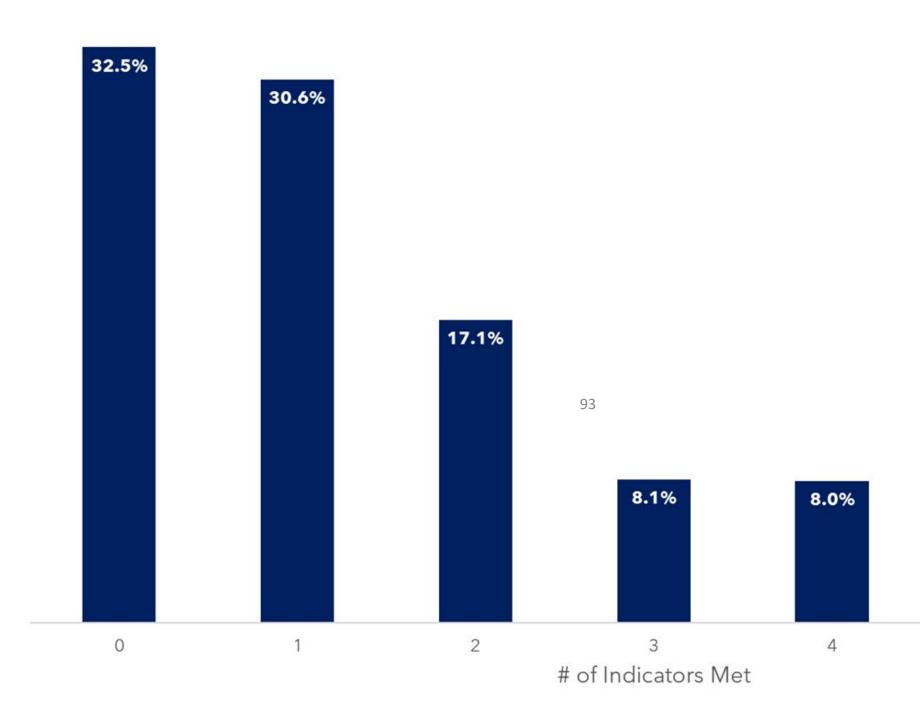
Suspensions and # of Days Suspended by Number of Indicators Met (Average)





Indicator Metrics - Suspensions

% of Cohort with at Least One Suspension by Number of Indicators Met









Indicator 7 2022-23 Baseline Data

















% of students completing a CTE (Career & Technical Education) Concentrator Pathway

Concentrator Pathway:

A student who has completed (2) two or (3) three courses in a single career and technical education pathway. Pathway courses may include prerequisites, core courses and/or majors.

95

Note: The ACT WorkKeys performance measure is administered to students who are identified as Career and Technical Education (CTE) Concentrators.





Hospitality and Tourism Management Pathway

Prerequisite	Concentrator
Hospitality and Tourism	Hospitality and Tourism
Management I	Management II

* The 3rd course is a major course. Students have the option of taking this course at their school or engaging through Work Based Learning, Central Piedmont Community College, or if they could not take the major course and start another pathway. The major course may not be able to be offered at a school if there are not enough students selecting the course.



Career Pathway Major*

CTE Internship **CTE Advanced Studies**



Carpentry Pathway

Foundational Prerequisite	Prerequisite	Concentrator	Career Pathway Major*
Construction Core	Carpentry I	Carpentry II (concentrator course)	Carpentry III

* The 4th course is a major course. Students have the option of taking this course at their school or engaging through Work Based Learning, Central Piedmont Community College, or if they could not take the major course and start another pathway. The major course may not be able to be offered at a school if there are not enough students selecting the course.



Charlotte-Mecklenburg Schools 2022-23 Graduates

98

- 9,629 Students within 2022-23 Cohort
- o 3,219 Students Completed a Concentrator Pathway
- 3,479 Total Concentrations Obtained

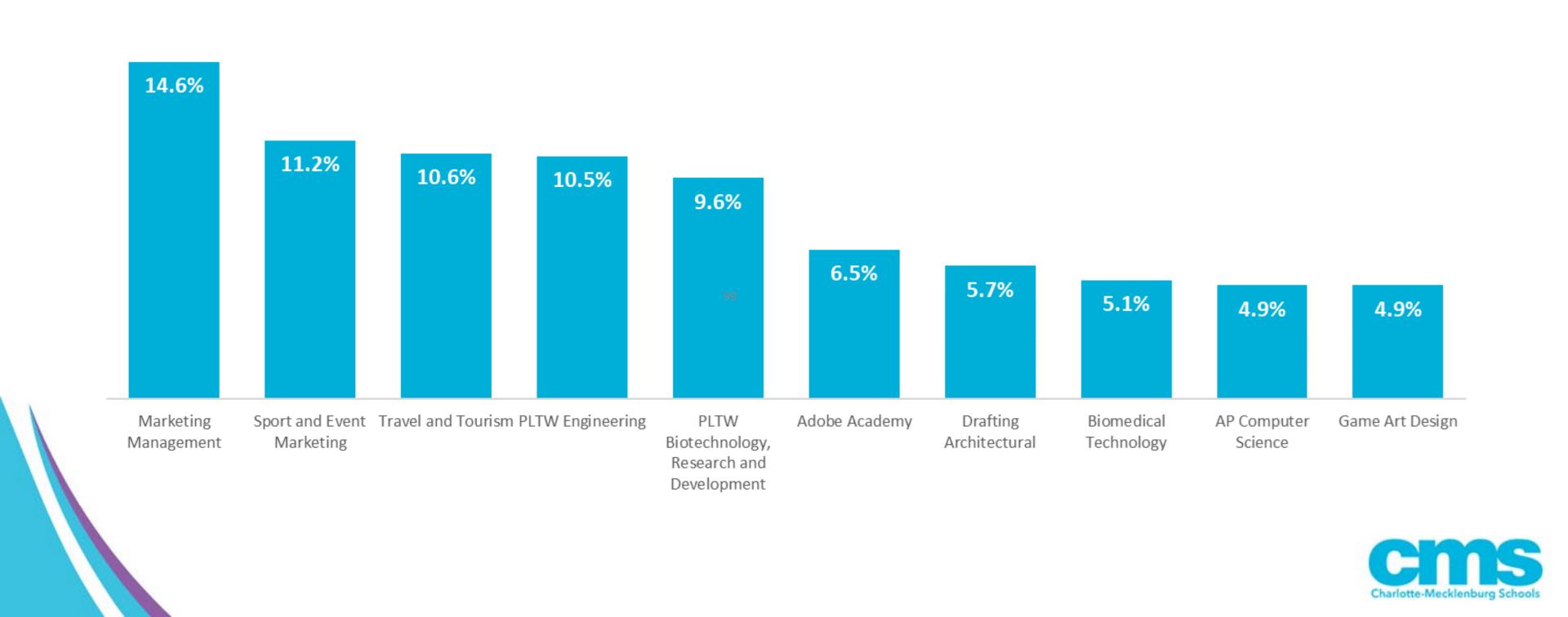




Percentage of 2022-23 Graduates Completing a Concentrator Pathway



Top CTE Concentrator Pathways





Agriculture, Food & Natural Resources	Architecture & Construction	Art, A/V Technology & Communications	Business Management & Administration
Animal Science (JT Williams Montesorri)	Carpentry-5 (including WCE)	Graphic & Digitial Design	Entreprenuership
Horticulture	Drafting Architectural	Apparel (NWSA)	Business Management
Sustainable Agriculture	Electrical Trades (WorkforceCont. Ed with CPCC)-2	Digital Design & Animation (24.25)	Project Management
	Interior Design	Game Art Design	
Education and Training	Finance	Health Science	Hospitality & Toursism
Teaching as a Profession	Accounting	Nursing Fundamentals	Culinary Arts Application & Internship
	Economics (Butler)	Pharmacy Tech	Sports & Event Marketing
	Financial Planning	PLTW Biomedical Sciences	Hospitality & Tourism
Human Services	Information Technology	Law, Public Safety, Correction & Security	Manufacturing
Food & Nutrition	AP Computer Science	Emergency Management	Advanced Manufacturing
	Computer Science Principles	Emergency Medical Tech (w/CPCC)	
	Python Programming (24-25)	Firefighter Technology (on hold)	
		Law & Justice	
	100	Public Safety	
Marketing	STEM	Transportation, Distribution & Logistics	
Digital Marketing	Engineering	Automotive Services	
Marketing - Customer Relationship Management	Energy & Power		
			39 total Pathways offered
	e "in demand." per Star Jobs, NCWorks, and (

100% of our 39 CTE pathways offered are "in demand." per Star Jobs, NCWorks, and Charlotte Works

